



#Taawon35

التعاون  
Taawon

٣٥ عاماً من التعاون



# 2018

## Annual Report





# Table of Contents

Message from the Chairman.....	2
Message from the Director General.....	4
35 Years of Taawon .....	6
Highlights of 2018.....	14
Taawon Awards 2018.....	34
Moments of Pride .....	39
2018 Main Events .....	40
Financial Statements.....	51



## Message from the Chairman

Faisal Alami



35 years ago, Taawon was born to strengthen the steadfastness of our people in Palestine, and to support refugee camps in Lebanon. Throughout this journey, we touched the lives of one million Palestinians annually, and we invested more than US\$ 800 million over these years. A wide range of segments within our Palestinian nation benefited, especially children, youth, women, and those with special needs. This was done by supporting Palestinian civil society organizations working in education, culture, arts, social and economic development, revitalization of historic and religious buildings in Palestinian villages and cities, in addition to building of the Palestinian Museum that crowns Taawon's achievements in the cultural sector, enhancing Palestinian identity and its interaction with global civilizations. Added to these programs are the humanitarian and emergency assistance programs and the Orphan Support Program.

Throughout these years, we realized several achievements through which Taawon won respect and recognition on both national and international levels. As a result of the efforts exerted by the organization, our interest in setting strategic plans that respond to the needs, our implementation of programs and subjecting them to rigorous evaluations and audits, continuously reviewing the components and fundamentals of institutional work, whether to enhance performance and expand impact, or to respond to the needs of our people and the challenges of our cause, we adopted the program-based management system last year, as well as initiatives to integrate disruptive technologies into many programs. We are currently assessing our experience with the goal of designing developmental initiatives that result in a positive transformational

We take pride in our partnership with the organizations and the governments that complement our efforts and extend our gratitude to them for their continuous support and their unlimited belief in Taawon's mission.

change in Taawon's work that lead to reaching higher levels of efficiency to ensure sustainability of operations in light of the recent global changes.

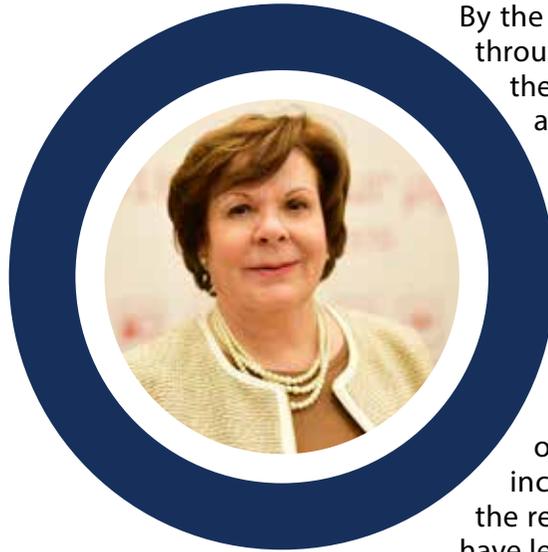
2018 witnessed important and decisive moments for Palestine. It is a year that marks the passing of 100 years since the doomed Belfour Declaration. The dangers facing our history and homeland intensified, the latest of which was the announcement of Jerusalem as Israel's capital. This coincided with the Judaization projects of the Holy City, the expulsion of its inhabitants, the displacement of its people, and combating all Arab and Palestinian identity within the city. This year has also witnessed the cut in US financial support to the United Nations Relief and Works Agency (UNRWA) in the amount of US\$ 350 million that poses a serious threat to the sustainability of the Agency that provides its services to millions of Palestinian refugees, as well as the right of return of Palestinian refugees to their stolen land.

In light of this dangerous reality and complex challenges within Palestine and outside, our responsibility and burdens increase, driving us to move forward with our work with more stability, will, steadfastness, professionalism, transparency and independence to achieve our mission. A mission that is focused on enhancing steadfastness, empowering Palestinian individuals and their institutions to live in Palestine in freedom and dignity. In this context, we take pride in our partnership with the organizations and the governments that complement our efforts and extend our gratitude to them for their continuous support and their unlimited belief in Taawon's mission. We would like to extend to each of them our deepest appreciation and gratitude. We vow that Taawon will continue, and so will its journey.



## Message from the Director General

Dr. Tafeeda Jarbawi



Our work was not limited to the provision of relief support, as work continued to support national institutions and developing infrastructure.

By the end of 2018, 35 years of Taawon have passed, through which we exerted great efforts to empower the Palestinians economically and socially, to enjoy a dignified life in Palestine and in the refugee camps in Lebanon.

Today, we present to you the 2018 annual report that displays major achievements made by the organization in general, and on the level of the 7 main programs of Taawon according to the 2030 Sustainable Development Goals. Expenditure amounted to approximately US\$ 53 million, distributed over our areas of operation in the West Bank, including Jerusalem, Gaza Strip, 1948 areas, and the refugee camps in Lebanon. These interventions have led to a total economic return of US\$ 53 million. Our programs met the needs of around one million beneficiaries, out of which 45% were women, and in strategic partnership with 500 local organizations. We succeeded in providing about 4,850 job opportunities through all programs.

2018 marked a significant increase in the degree of networking with donors and international organizations. Relevant indicators included the increase in the number of strategic partnerships, signed agreements, opening up new fundraising channels, coinciding with our introduction of the best humanitarian initiatives. We launched a campaign supporting the steadfastness of our people in Gaza titled "Support Palestine... An Appeal for Gaza Relief", that was followed by another campaign to support the East Jerusalem Hospitals' Network and the United Nations Relief and Works Agency (UNRWA), through which over US\$4 million were collected to support the steadfastness of our people in Gaza Strip and Jerusalem.

Our work was not limited to the provision of relief support, as work continued to support national institutions and developing infrastructure, as we inaugurated a specialized clinic and an emergency center in Al-'Ubeidiyyeh village; East of Bethlehem District, in cooperation with the Palestinian Red Crescent Society. The clinic will serve around 30,000 inhabitants. We have also renovated the only clinic within the old city of Nablus, which offers its free services to around 10,000 patients from the old town annually. We inaugurated the 30<sup>th</sup> Bayyara Playground in village of Burqa within Ramallah District. As for education, we opened the doors for the second round of registration in youth leadership capacity building program "Bridge Palestine". We have also inaugurated the Center for Simulation and Visual Arts at Al-Quds University and have launched the 7<sup>th</sup> round of the University Fellowship Program "Zamala".

As part of the Old Cities Revitalization Program, we renovated the façade of Al-Khalidiyyah Library, one of the oldest libraries within the Old City of Jerusalem. We have also rehabilitated and revitalized Al-Amim area in the Old City that was under threat of confiscation. With the aim of reviving the commercial and economic life of the Nablus residents, we renovated Al-Manara square in the Old City of Nablus, which is considered one of the oldest commercial squares in Palestine. In recognition of the innovative efforts to enrich excellence and achievement in Palestine, we announced the winners of the 2017 awards for a total value of US\$ 420,000. On the cultural front, the Palestinian Museum inaugurated the "Labor of Love: A New Look into Palestinian Embroidery" exhibition. It is the first exhibition of its kind tracing the transformations in Palestinian embroidery, striving to establish a comprehensive picture of the materialistic history of Palestine. At the end of 2018, we received the Mahatma Award in Creating Change for our distinctive performance in providing the best humanitarian services.

On the front of work development, we evaluated a number of the main programs and conducted internal and external environmental analysis in preparation for the development of the 2020-2022 strategic plan. We also obtained the ISO 9001 Certification for our distinctive project management in accordance with the international quality standards, in addition to our progressive performance in risk management, complying with donor's legal regulations and requirements, and for our focus on building the capacities of our partners and beneficiaries who expressed their highest satisfaction.

I would like to express my utmost pride in working with all partners and would like to extend my gratitude and appreciation to the members and donors; individual and organizations for their generous support of our programs and projects. I highly value the performance of Taawon's outstanding team whom I take pride in working with, as they have proven an extraordinary commitment and qualification throughout the years in sustaining this organization to serve our country; Palestine.



# 35 Years of Taawon

The journey started and the work for Palestine commenced. A group of us met 35 years ago, with a common goal that continued over the years; to empower the Palestinian individual and its institutions, and preserve dignity, culture and identity as the basis for steadfastness and building the ability to face the different changes in Palestine and refugee camps in Lebanon. In light of the changing and volatile situations through which Palestine and its people had gone, responsibilities and burdens have increased on our organization, necessitating the continuity of our work in more stability and with a clearer vision and flexibility. Throughout these years, we have accomplished many achievements in terms of supporting steadfastness, developing institutions and changing reality. Taawon has also gained respect and appreciation on various local, international, and Arab region levels, as a result of its developed governance system, the efforts exerted by the members and staff, our constant revision of the

strategic plans, and for our focus on implementing practical plans and adequate evaluations. This has resulted in receiving several certificates of quality and distinction like the Aga Khan for Construction, Campden for Charitable Work, Global Reporting Initiative Certification 'A' Level, and another certificate for our commitment to the 2030 Sustainable Development Goals Indicators. Recently, we obtained the ISO Certificate for Civil Society Organizations, and the Mahatma Gandhi Award for Community Work, which is awarded to change-making organizations across the world that contribute to developing solutions to the most difficult community challenges that negatively affect people's lives.

Over the years, the number of members has increased reaching 200. We have worked with hundreds of implementing and strategic partners; donors; individuals and institutions and local and international decision makers and experts, who were all partners in planning,

We continue our journey together for Palestine.

and implementation, and partners in reaping the fruits of the joint work. Our programs were developed based on the accumulated experience, ability to analyze the situation, and systematically identifying needs.

We have faced many local and international challenges, as we operate in difficult and complicated political, economic and social circumstances that necessitate much flexibility in planning and implementation, as well as rapidly responding to emergency situations. Despite all the challenges, we move forward with much determination, professionalism, perseverance, transparency, and independence as you have entrusted us. Together, we have worked as active and giving members of the organization alongside an efficient and steadfast executive body, as well as partners, friends and donors who are supportive to our mission and values. We continue our journey together for Palestine.

Stemming from Taawon's approach to development, growth, keeping abreast the latest global developments in the field of community work, and within its focus to increase its impact through empowering the Palestinian individuals and civil society organizations operating in Palestine, Taawon seeks to employ creative ideas that are in line with the Sustainable Development Goals 2030 and are responsive to the needs of the Palestinian local community. Taawon will do so through focusing on key development initiatives that employ the latest technological advancements to achieve higher levels of efficiency in the organization's operations, and its interaction with the implementing partners and the donors in a comprehensive manner that includes the various stages of planning, development, monitoring and performance advancement.

## Taawon 3.0 Future Outlook

## Taawon's Impact (1983-2018)

Since establishment, Taawon invested around UD\$800 million distributed over 4 phases, where one million Palestinians benefitted annually, from the various interventions in education, culture, health, agriculture, organizational empowerment and capacity building along with infrastructure development, in addition to humanitarian assistance and relief in emergency situations. These phases changed based on needs related to the various political and economic situations that affected Palestine.

### Phase 1: Support Steadfastness and Self-dependency

Work begun on different sectors to meet multiple needs including education, health, economic, social and institutional development, culture, arts, emergency and humanitarian assistance.

### Phase 2: Development and Revitalization

The Association has identified 3 major development programs: institutional development, human resource development, culture support and identity promotion. In 1994, the Association launched the Old City of Jerusalem Revitalization Program.

### Phase 3: Relief and Revitalization

After the Second Intifada in 2000, work focused on

providing emergency relief to harmed people and victims of the Israeli reoccupation of Palestinian areas, while continuing to implement the major development programs of the previous phase.

### Phase 4: Development and Steadfastness

Basic programs have developed and expanded, including education, community development, culture, emergency and humanitarian assistance. The stage was characterized by the implementation of the Orphan Support Program in Gaza, the Revitalization of Wadi Gaza Village and the Youth Employment Program.

During the last years, Taawon focused on enabling core programs and started the Program-Based Management through 7 specific programs.

This period was also identified with launching unique education programs such as "Tafkeer," "Zamala" and "Bridge Palestine."

The various systems in the Association have been automated, communication mechanisms have been developed and many international quality certificates have been obtained. In addition, working within the Sustainable Development Goals was institutionalized.

Expenditure  
by Phase

\$51M  
USD



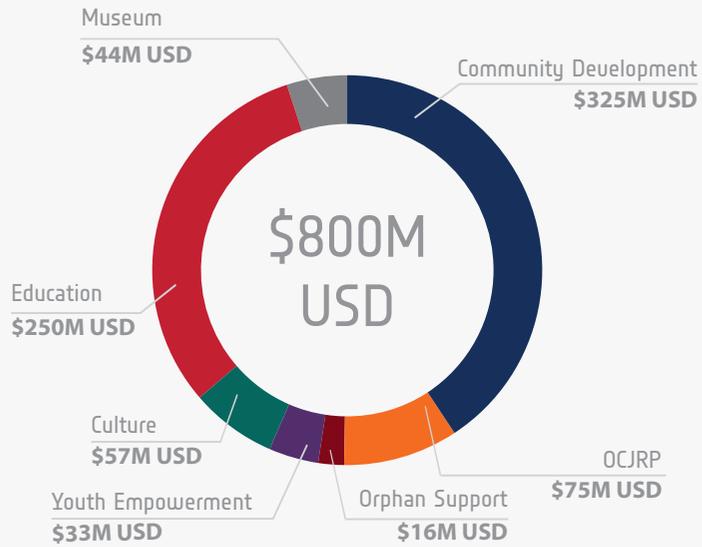
Phase 1  
1983-1993

\$55M  
USD

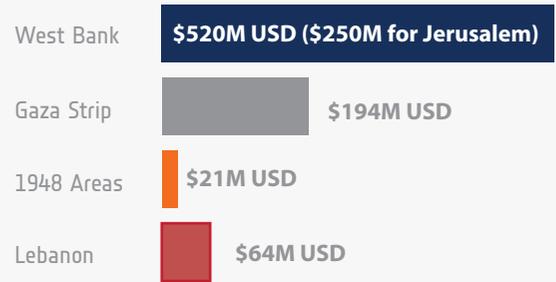


Phase 2  
1994-1999

### Expenditure by program 1983-2018



### Expenditure by location 1983-2018



\$232M  
USD



Phase 3  
2000-2007

\$462M  
USD



Phase 4  
2008-2018

## Taawon ... Generations of Commitment

My father, Abdul Muhsen Al-Qattan, considered his participation in the establishment of Welfare Association one of his main lifetime achievements, since this Association proved, in his opinion, the ability of Palestinians to work as a team for the sake of public service and to support their just cause, through a modern approach and a courageous and initiating vision. I am very proud myself, to be part of this great effort since around 20 years. I hope that I have offered my service and continue to serve at the required level, with courage and dedication in the quality of services that we provide to the Palestinian community where ever it might be. The biggest challenge at this point is Taawon's ability to renew itself and its work to be able to actively face the accumulated difficulties resulting of the Palestinian reality.

**Omar Al-Qattan, Member since 1998.**



**The late Abdul Muhsen Al-Qattan, a Founding Member, and his son Omar.**

I have a deep belief that Taawon is the second most important achievement for the Palestinian people, after the establishment of the Palestinian Liberation Organization, for the support it provided and is still providing, and for strengthening the steadfastness of the Palestinian nation, especially in Jerusalem, the Capital of the future Palestinian State. Taawon, its members and all people managing it are considered a cornerstone of the Palestinian national project. It has proved that putting efforts together, having honest intentions, giving priority to the public interest over personal interests all lead to huge achievements, and accomplish results felt by the Palestinian people, within Palestine or in the diaspora.

**Munib Masri, Honorary Chairman and a Founding Member.**



**The Late “Teacher”, Said Khoury, a Founding Member with his son, Samer Khoury, Member since 1997.**



**The late Hani Al-Qaddumi, a Founding Member, and his son Dr. Nabil.**



My father, May God Have Mercy on Him, used to perceive Taawon as an Association emerging from the Palestinian people, managed transparently, professionally and competently, setting one goal for itself, namely; serving the Palestinian people, away from political rivalry and subordination. He believed the conflict was a long one. Nothing would serve the Palestinian nation, except for the establishment of similar institutions like Taawon. What encouraged me, in addition to the encouragement I received from Abu Hani (Abdul Muhsen Al-Qattan) and the other founders since Taawon’s establishment, is to have a role as a supporting member, participating in its development and enhancing its impact. I have participated in its activities and meetings since 1986, and I have become member of its executive committee in 1988.

**Nabil Al-Qaddumi, Member, Chairman of the Board of Trustees during 2009 – 2015.**



## My Journey with Taawon

I joined Taawon in the early 90s as a member of the Board of Trustees after reviewing the national goals adopted by the founding pioneers to defend the people, land and rights in Palestine and the diaspora with great transparency and professionalism and my deep trust in the Association.

I have recently allocated a life-long financial endowment for Taawon, with mutual coordination between me and my children later, where revenues will go for the support of programs for the sake of our people's steadfastness and support in all fields. I wish Taawon success in its 35<sup>th</sup> anniversary and its future celebrations.

**Munir Kaloti, Member since 1992.**

In November 1982, in Riyadh, I was invited to a meeting regarding the establishment of Welfare Association. We listened to the founder, our educator and model, Abdul Majid Shuman, may God rest his soul in peace, about Welfare Association: the idea behind it and its goals. I was 44 years old at that time. As soon as he ended his eloquent talk, I was one of the first speakers among the audience and I said: I am honored to be a member in the Association, and I donated \$100,000 as a membership fee. Years have passed, and still are passing, as I work continuously together with my brothers and sisters, noblemen and noblewomen, for the sake of achieving the goals of the noble Association. The relation I have with Taawon is that of love and work.

**Yousef Assad, A Lifetime Member.**

For your dedication, ongoing commitment and generosity, our genuine gratitude for all the distinguished Taawon General Assembly members and those serving on the Board of Trustees, the Board of Directors and in the various institutional committees.

Link to Taawon Institutional Body.





**First Taawon Board of Directors**



**London Meeting 1983**



Taawon is an honest and effective institution at a time in which integrity and effectiveness are scarce. This Association enabled me to assist Palestinian individuals socially, culturally, and professionally for the sake of strengthening them to stay in our beloved homeland, Palestine. Through this, we empower individuals to remain steadfast in the face of constant attacks. I am very grateful for Taawon for giving me this opportunity.

**Serin Shihabi, Member since 2015.**



I was honored to serve during the past 30 years in several capacities in Taawon's Boards and institutional committees. We must always be proud of our institutional accomplishments, full of hope that we will enter the digital world with Taawon's distinctive and well-known excellence.

**Bisher Jardaneh, Member since 1990.**

# Highlights of 2018

Taawon celebrated its 35<sup>th</sup> anniversary this year with the slogan of “35 years of Taawon” to reflect the continuity of strengthening the working relations and networking with the stakeholders. 2018 was a remarkable year, as it marked the deployment of modern development ideas that Taawon aims to implement to make tangible growth. The most important accomplishments include conducting 11 needs assessment and evaluation studies of Taawon’s programs in the different geographic areas. Other achievements include joining the Core Humanitarian Standards Alliance as a member to increase networking with donors and international organizations. Taawon has also launched several crowdfunding campaigns, through which more than US\$136,000 were raised, and has intensified its effort to increase its visibility through traditional and modern media channels. A focus was given to team capacity building in various fields, as 45 training workshops were held where 85 staff members benefited. Within its adherence to the best international quality standards, Taawon was awarded the the International Quality Management Certificate ISO 9001:2015, and has been employing the risk registry in its work, while continuing to integrate automated systems and smart phones applications to develop its operations.

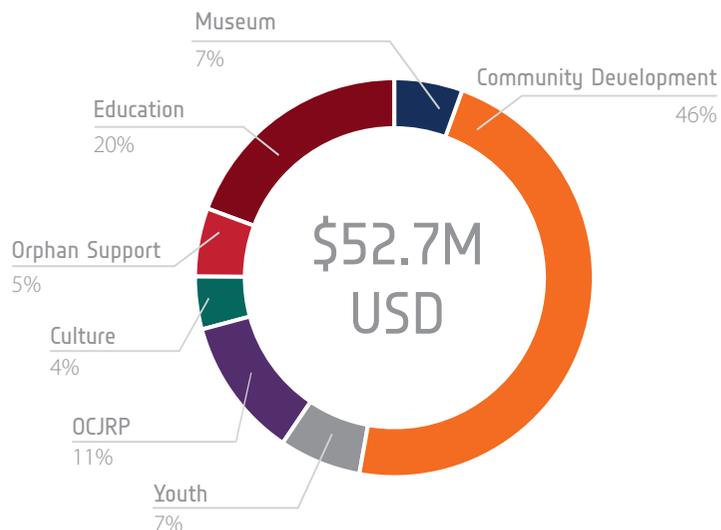


## Main Key Performance Indicators

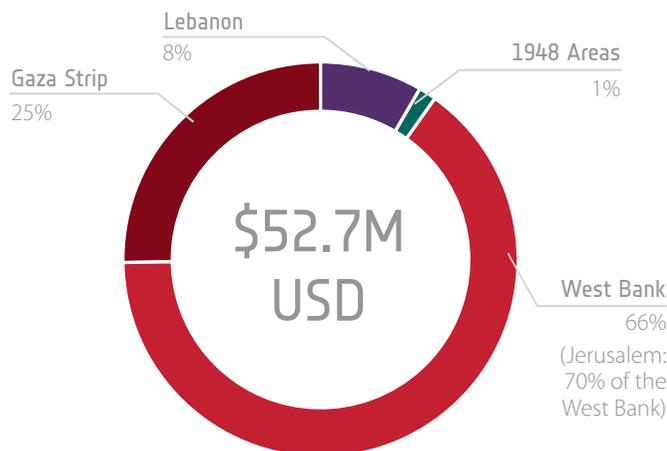


Total expenditure amounted to US\$58 million, approximately US\$53 million of which were allocated for program expenditure, distributed as follows:

Percentage of Program Expenditures

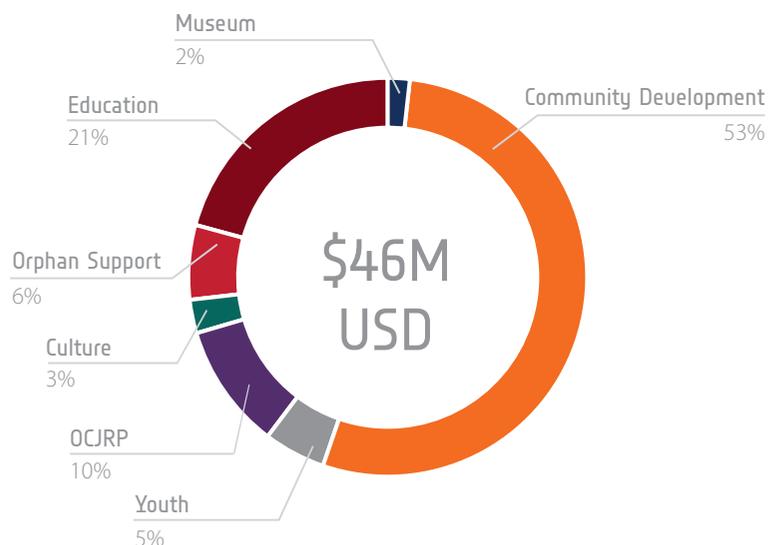


Distribution of Program Expenditure on Areas of Operation

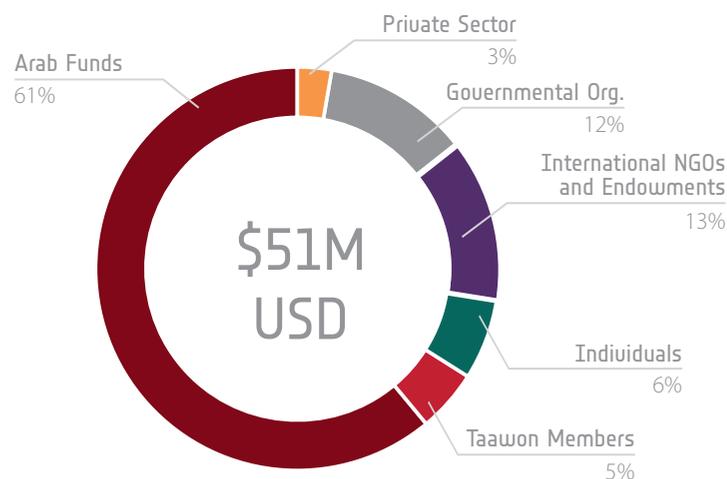


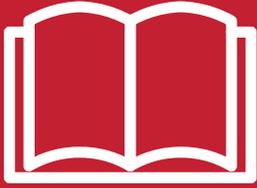
Total revenues for 2018 was approximately US\$51 million, of which US\$46 million were allocated to programs, distributed as follows:

Programmatic Revenues



Distribution of Revenues by Source of Funding





### A Gateway to Distinction: The First Step for Students Towards International Universities

Over the course of a full year, more than 140 students at schools in Jerusalem participated in the “Gateway to Distinction” program implemented by Al-Nayzak Organization for Supportive Education and Scientific Innovation in partnership with Taawon and with the support of the Arab Fund for Economic and Social Development. It aims to develop the skills of Jerusalemite students from 8<sup>th</sup> and 9<sup>th</sup> grades in critical thinking, scientific research and English language in an enjoyable productive process. It also enables them to face challenges and employ life skills to make positive change in their lives and enhance their opportunities to keep up with the global scientific and technological development, thus contributing to enhancing the role of young people today and in the future.



Spending

\$10M



Beneficiaries

76,200



Partner Organizations

58



Job Opportunities

1,361

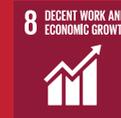


Economic Return

\$10M

# Education Program

## Investing in People



### Bring Joy and Hope Back to Jerusalem

Al-Farah Centre came to fulfil the needs of Jerusalem students in 8 schools, aiming at supporting the educational process of students with learning difficulties. This is done through offering educational support, individual diagnosis, building an individual education plan, and implementing it throughout the year. Academic consultancies and educational workshops for teachers and parents were also provided. 150 students, 60 teachers and all relevant family members benefited from the Center. The project is funded by the Arab Fund for Economic and Social Development, in partnership with Taawon and implemented by the Frere School in Jerusalem.



### I Studied Despite All Circumstances

Today, I am confident that distinctiveness will open new doors for me that reflect my ambitions and determination to succeed, and prove that I was right when, despite all circumstances, I bet on learning.

**Lu'ay Al-Maw'id – Ein Al-Hilweh Refugee Camp –  
Civil Engineering – American University of Beirut.**





### Students of the “Bridge Palestine” Program Bring Happiness with their Outstanding Community Initiatives in the Gaza Strip

120 students implemented various community initiatives that touched upon the daily lives of Gaza Strip residents. Within the second phase of the Program, students developed various initiatives, which were welcomed and encouraged by the families, beneficiaries and several influential people in the community.

### Cultural Initiatives

Students met officials from academic institutions to carry out activities with university students. Female students conducted classroom exercises on the role of youth and the most important challenges they face during and after school.



## Heritage Initiatives

The initiatives included introducing the public to historical and archaeological sites and drawing their attention to the sites through the implementation of cleaning and awareness campaigns, where they cleaned the historic “Al-Kamiliyyeh School” courtyard in the Gaza Strip. This helped in showing the beauty and the importance of the historic and archeological place.

## Environmental Initiatives

Initiatives focused on preserving the environment, either directly through tree planting in schools and public places, or indirectly through the implementation of training activities for school children to raise awareness of the importance of waste recycling in school and at home. Also, awareness-raising activities on how to take care of stray animals in public places took place.

## Health Care Initiatives

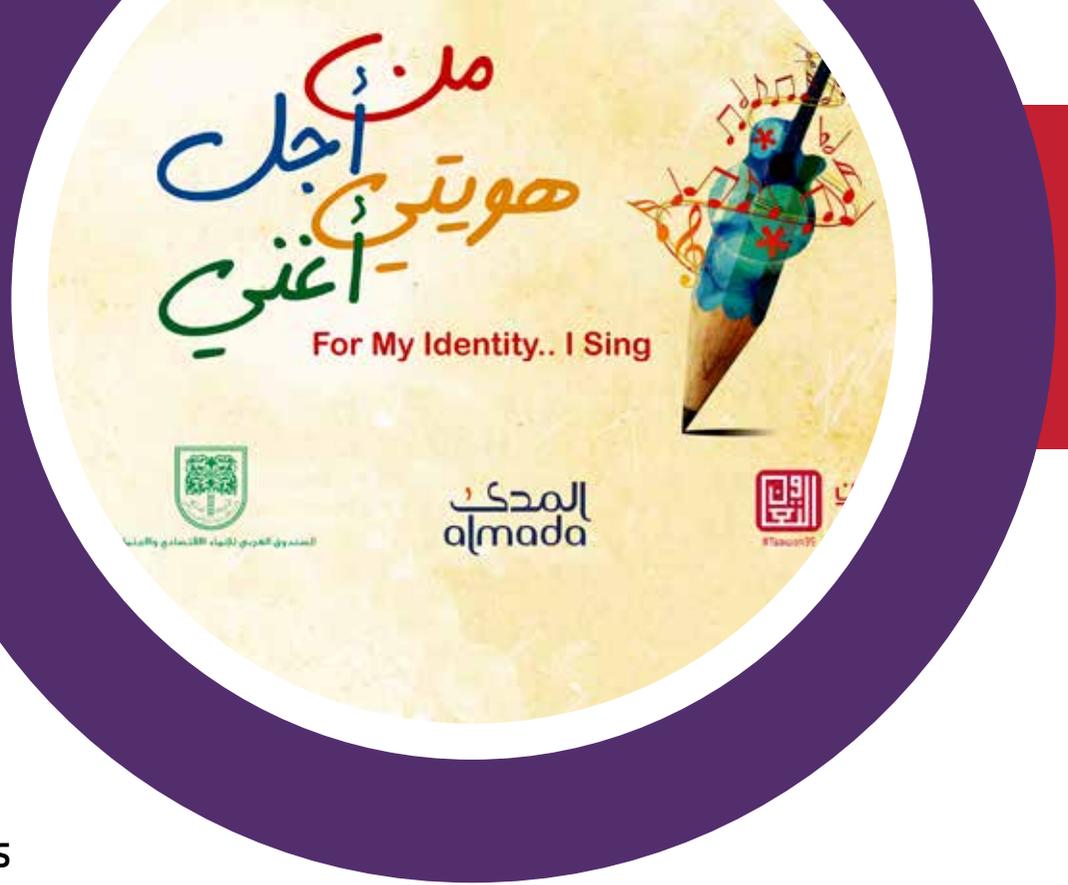
Health care activities included caring for sick children and elderly through organizing visits and many activities, as well as, community awareness campaigns on the importance of caring for the elderly.





Most of us joined the program questioning its worth. However, once meetings started, we discovered that we are learning music, identifying the instruments, and spending a very enjoyable time in this program, instead of spending our time in the streets.

**Jehad Natsheh – A student at the Thory Orphanage School, Jerusalem.**



### **The Artistic Club in Jerusalem Enhances Student's Levels at Schools**

Taawon managed as part of a project titled "For My Identity.. I Sing", funded by the Arab Fund for Economic and Social Development, to incorporate a group of students in an artistic club and a school choir to enhance their communication skills and artistic perception. This led to a better relationship among students and opened new horizons for them in the field of music and theater.

# Culture Program

## Supporting the Homeland, Preserving an Identity

### A Long Exciting Journey with Tales - Lebanon

The project focused on building the capacity of tale narrators by training them on body language, voice exercises, and enhancing communication between them. A digital communication platform was developed in which they share their news and their performances. This strengthened the relation between them and instilled enthusiasm to continue the work and to develop it further.

One of the tale narrators was chosen to participate in French and Swiss festivals, with the support of the trainee Jehad Darweesh. An annual Tales Festival was initiated joining tale narrators from Palestine, Egypt and France. It became an annual ritual, anticipated by the audience. We must not forget that guiding them towards professionalism allows them to gain financial income, and at the same time sustain this art.





### Protected Green House

We can be creative, by utilizing our capabilities and the opportunities available to us. I managed to produce 1600 kilo grams of beans within 40 days. I also aspire to increase the production by 50% more. Yes, let us return to our land and produce.

**Majd Hammoudeh, Beit Sourik / Jerusalem. The project is funded by the Arab Fund for Economic and Social Development, with Taawon's supervision, implemented by the Palestinian Agricultural Relief Committees.**



Spending

\$3.4M



Beneficiaries

14,241



Partner Organizations

211



Job Opportunities

648



Economic Return

\$3.4M

# Youth Empowerment Program

## Investing in the Future



### From Ramallah to Santiago, Gamiphy Company

Aws participated in the Santiago challenge for emerging companies, supported by Taawon in partnership with Korea International Cooperation Agency (KOICA) and implemented by “MENA Catalyst” Foundation, as part of a project titled “Developing the Network of Business Supporters from the Palestinian Diaspora”. When his company joined Santiago’s Competition as one of eight emerging Palestinian companies, Aws met a group of 42 investors and business owners from the Palestinian diaspora in Chile, in addition to a number of business and entrepreneurial development centers, in order to meet the challenge of opening prospects for the growth of promising Palestinian companies through access to guidance and possible opportunities, access to primary investments and enhancing prospects for working with the diaspora in Chile.

Gamiphy, specialized in the utilization of electronic games as a tool for digital marketing, took part in one

of the leading business acceleration programs “Seed Generation 21”, which ranks among the top ten programs to accelerate the growth of emerging companies worldwide, and is also ranked the first program in Latin American countries. With the participation of Gamiphy in this global program, in parallel with other start-ups from 22 countries, not only did Gamiphy receive initial funding (25 million Chilean Peso), but the Executive Director and his family got a one-year residence in Chile as well, in addition to providing him with the use of a free shared space equipped with all technologies with a group of entrepreneurs from around the world. Moreover, he was offered to join an intensive program to accelerate the growth of the company for 6 months under the supervision of international experts, and access to a network of mentors, investors and international companies.



## Hospital Support

With support for various health projects, we were able to provide Palestinian hospitals with necessary and modern equipment. Raising the efficiency and quality of health services provided, decreased transfers to Israeli hospitals and decreased treatment durations especially in areas of Pediatric Cardiology, burns, kidney dialysis and cancer treatment.



Spending

\$24.5M



Beneficiaries

575,578



Partner  
Organizations

62



Job  
Opportunities

1,373



Economic  
Return

\$24.5M

# Community Development Program

## Safeguarding Life and Dignity



### Jehad Overcomes his Disability and Starts his Own Business

Jehad, 29 years old, lives with his family of 18 members, in a small house. 7 of the family members are children, 5 are persons with disability and with low income. After Jehad was injured with an explosive life ammunition in his leg, he is now with a permanent physical disability, which did not stop him from pursuing his life. He joined a training course on electrical wiring, as part of the vocational training project for persons with injuries causing disabilities. This course is implemented at Iradah Center for Vocational Rehabilitation and Training for Persons with Disability, funded by Taawon. Today, Jehad walks out of the house holding his simple equipment happily going to implement electric extension work for his neighbors' homes. His love for work pushed him to buy basic equipment with the help of his father, and started marketing himself as an electric wiring technician in the area where he lives. He is also ambitious to open his own shop to earn his living and help his family.



### "Kheir Bladi" - Fruit of the Land

Through this project, we managed to provide basic needs for the family and to maintain good quality tomatoes. This helped in marketing my produce, without the burden of having to go to the local market.

**Ala, one of the farmers from Az-Zaitoun area in central Gaza.**



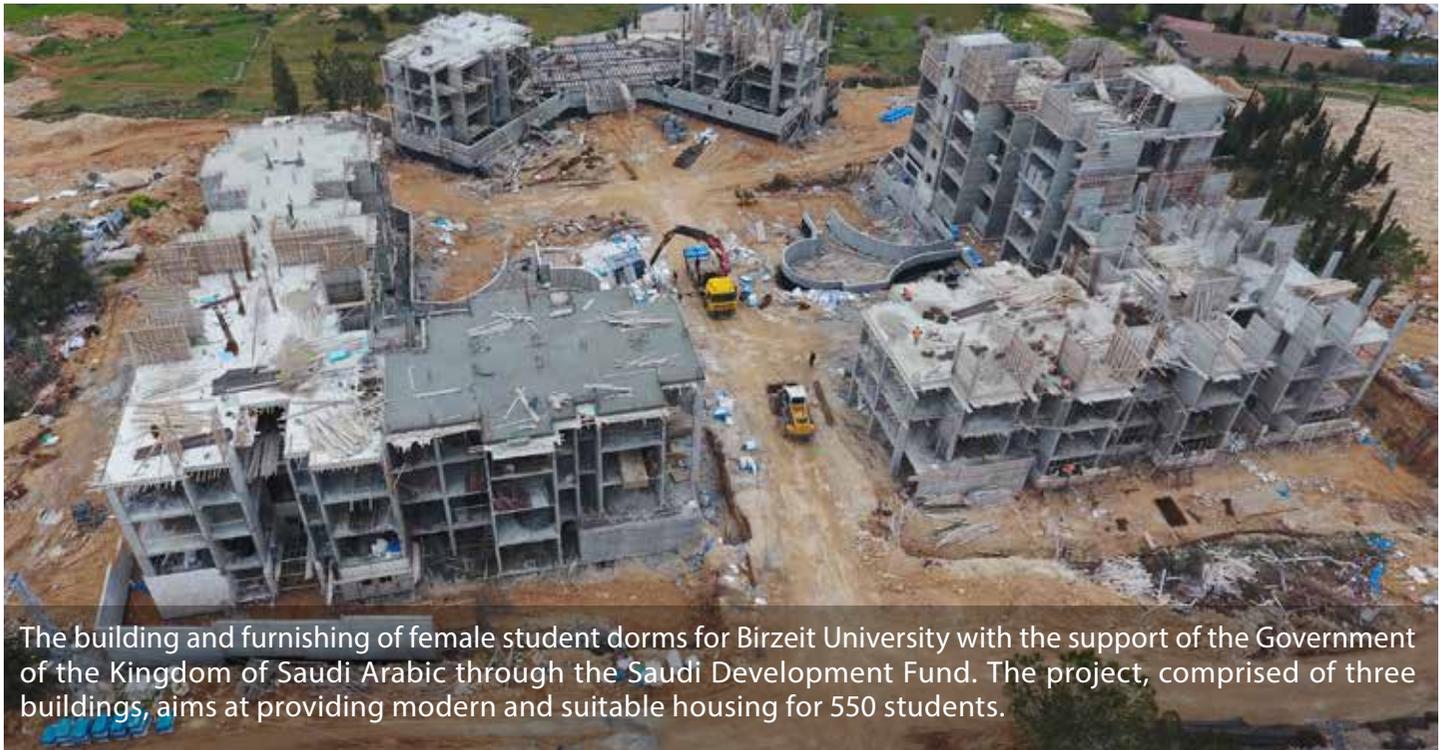
## Community Development Program

Highlights of 2018

Completing the Construction of the New Housing Project in Wadi Gaza Village, with 124 housing units. The project was implemented in cooperation with The Ministry of Public Works and Housing and funded by Kuwait Fund for Arab Economic Development in the total amount of US\$4.4 million.

### **'Omar 'Abdulhadi Playground, Burj Al-Barajneh – Beirut**

It is a place for entertainment, sports and cultural gathering. It includes a playground for children, a basketball and football courts and a table tennis, along with classrooms that can be used for different activities. In addition, it is an extension of Al-Qassam Kindergarten and the library of Said Khoury, one of the public libraries of Taawon. Since its opening in August, it hosted more than 3500 children and more than 1000 persons. 75 children visit the playground on a daily basis. Another two sports clubs were built and equipped at Ar-Rasheediyeh and Burj Ash-Shamali Camps. They are the first two sports clubs in the area, attracting both men and women, offering job opportunities, and offering a safe environment to which people react positively.



The building and furnishing of female student dorms for Birzeit University with the support of the Government of the Kingdom of Saudi Arabia through the Saudi Development Fund. The project, comprised of three buildings, aims at providing modern and suitable housing for 550 students.



I am very happy to be trained in Art, especially having an artist training me. I love to draw very much, and I wish to develop my talent and become an artist like my sister, Nour, and to take part in exhibitions.

**Fida, 14 years old, beneficiary of "Mustaqbali" Program.**



Spending

\$2.9M



Beneficiaries

20,286



Partner  
Organizations

29



Job  
Opportunities

462



Economic  
Return

\$2.9M

# Orphan Support Program

## From Relief to Development



### Passion for Technology

Abdallah and his sister We'am developed a project called "The Agricultural Helper", which was marketed during the Wajd creative technology exhibition.

"I was never as happy as today, in which I achieved my dream of offering technological solutions through linking the agricultural greenhouse with an intelligent control system that helps regulate irrigation. It was a great opportunity for me to be part of the technology club in Wajd Program".

The Assisted Education Project helped to integrate orphans into a variety of activities like scientific adventures, entertainment and educational trips and safari trips. Their participation was active in the exploratory trip to the Business and Technology Incubator at the Islamic University.

A group of 'Wajd' students, during co-curricular science and technology activities, funded by the Qatar Fund for Development and Bank of Palestine.





Spending  
\$5.9M



Beneficiaries  
66,057



Partner Organizations  
8



# The Old City of Jerusalem Revitalization Program

## Preserving Heritage



### Al-Amim Land: *A Dream Coming True*

In cooperation with Burj Alluqluq Social Center Society and Al Namdari Family, owner of the confiscated piece of land, with the support of the Arab Fund for Economic and Social Development, with supervision and implementation of the revitalization program in Jerusalem, the piece of land was retrieved from the Israeli government subject to public use. The renovation process was completed, and a public park was established to provide a space for recreation, playing, communicating and holding social occasions. The children were happy and delighted with the opening of the park and started playing immediately. The land is called Al-Amim Land "Our Lady Mary", a place that lies near this land, in Bab Hutta neighborhood, few steps away from Al-Aqsa Mosque and Lion Gate. The land consists of two rooms within the ancient Jerusalem wall, in addition to the open space of 400 m<sup>2</sup>.



Job Opportunities  
678



Economic Return  
\$5.9M



المتحف  
الفلسطيني



Spending  
\$2.9M



Beneficiaries  
21,700



Economic Return  
\$2.9M

### The Exhibition “Labor of Love: A New Look into Palestinian Embroidery”

In March 2018, the Palestinian Museum opened its first exhibition “Labor of Love: A New Look into Palestinian Embroidery”. The exhibition dealt with the theme of Palestinian embroidery from a different perspective, highlighting its various aspects: gender, the labor involved, the symbols, the commoditization, and the social classes. It also portrayed the transformations the history of Palestinian embroidery has witnessed, starting from its connections to the Palestinian woman and being expressive of her, to transforming into a visual and national symbol of the Palestinian cause and revolution, to contemporarily being used as an artistic, cultural and commercial product. The exhibition and its accompanying educational, cultural, and public programs attracted many people interested in Palestinian heritage and embroidery, as well as universities, schools, civil society organizations around Palestine and historic Palestine. The exhibition included 375 pieces of embroidered dresses, jewelry, videos, archived pictures and posters that were borrowed from 32 different collectors, institutions and museums. More than 80 volunteers participated in the exhibition that received huge number of visitors from all over historic Palestine.



# The Palestinian Museum

## A Voice for Every Palestinian

### Palestinian Digital Archive

A virtual platform that is rich in photos, materials, and information conveying inheritance and heritage, documenting collections of photographs, films, audio recordings and other important materials threatened with loss, damage or confiscation. By digitally archiving those materials, they will form an electronic digital archive accessible to researchers, artists and the general public on a designated virtual platform at the museum and on virtual platforms of other European partner institutions to reach as large of an audience as possible. This project is funded by Arcadia Fund.

### Palestinian Trips

In partnership with the Institute for Palestine Studies, and in cooperation with “Visualizing Palestine”, the Palestinian Museum launched a project titled “Palestinian Trips”. It is an interactive digital platform that is rich in historic events and facts, biographies, tales and stories. This platform allows the visitors the opportunity to browse and explore the interactive timeline of the Palestinian cause, and discover unknown stories about the history, culture and society of Palestine. It is a comprehensive and extensive narrative that highlights the effective role played by Palestinians in the making of their history. The platform will include a geographical information system (GIS) through which the destroyed villages in 1948 will be exhibited as inspired by Walid Khalidi’s book “Not to Forget.”

### Establishment of a Studio for the Preservation of Threatened Paper Documents

The Palestinian Museum has been awarded the Cultural Protection Grant of the British Council for the preservation of 3,000 paper documents, and manuscripts threatened by damage, loss or confiscation from important collections of modern Palestinian history from 1800 until today.

### Friends of the Palestinian Museum

The Palestinian Museum launched the “Friends of the Museum” program for individuals, families, companies interested in supporting the Palestinian Museum in building a vital Palestinian cultural scene at the national and international levels. The program offers five levels of membership: individual, marital, family and company memberships with exclusive membership privileges for each of the levels.

## Taawon Awards for Excellence and Achievement 2018

Taawon Awards complement our Mission and reiterate our identity and values, encouraging Palestinian institutions to excel and be creative in their work, and empowering Palestinian individuals, strengthening their role and involvement in building the future of Palestine.



### Taawon Jerusalem Award

For Jerusalem ...  
We Work

#### The Late Ragheb Kaloti Award for Community Development in Jerusalem

This award is granted in support and encouragement of the work done for Jerusalem and the developments achieved. It is funded by Mr. Munir Kaloti.

The award was granted to **The Spafford Children's Center** for a project titled: Educational, psychological, and social support for marginalized children and women in East Jerusalem ([www.spaffordcenter.org](http://www.spaffordcenter.org)).

**Jury Members 2018:** Ms. Lubna Katbeh, Mrs. Raya Sbitany, Dr. Samah Abu Assab, Dr. Iyad Masruji, Mr. Rami Saleh.



### Taawon Youth Award

For a Better  
Tomorrow ...  
We Innovate

### Munir Kaloti Award for Palestinian Young Entrepreneurs

This award is a donation from Mr. Munir Kaloti for the support of youth, motivating them to achieve their ambitions and pioneering initiatives. This year, the award was granted to five special initiatives, as follows:

1. **Jabbareen Initiative for Musical Production:** Tareq Adnan Jabbareen, 'Ala Jabbareen, 'Oqba Jabbareen, Ayyub Jabbareen, Ramallah/ West Bank.
2. **Little Traveler Initiative:** Nour Jaber, Jana Jaber, Jerusalem/West Bank.
3. **Wood Pellets Initiative:** Anwar Ash-Sheikh, Manal Abu Shammaleh, Jabalia/ Gaza Strip.
4. **Rewet Initiative**, reducing the consumption of water in the irrigation of plants (Palms): Jum'a Abulhassan, Jenin/West Bank,
5. **Waste Utilization Initiative** for Light Stone Production: Amjad Na'eem, Gaza

**Jury Members 2018:** Mrs. Asmahan Ilian Sunukrot, Mr. Ashraf Al-Astal, Ms. Nisreen Musleh, Mr. Naser Bakir, Mr. Rajab Al-Sarraj.



### Taawon Education Award

Exceptional  
Schools for a  
Better Future

### Nabil Hani Qaddumi Award for Excellence in Education

This award contributes to the promotion of steadfastness, creativity and self-development within different schools. The award was named after Dr. Nabil Hani Qaddumi in appreciation for his efforts for the sake of Palestine. The award was granted to three schools equally, as follows:

1. **Atfaluna School for the Deaf** that belongs to the Society for Deaf Children Project: a proposed strategy to educate students with hearing disabilities the necessary educational skills through the creation and application of animation films in schools in the Gaza Strip. NGO school- Gaza
2. **Fatema Azahra' Primary Girls' School**  
Project: Twinning the present for the sake of a better professional future. Public school- Toulkarem
3. **Nour Al-Quds School**  
Project: I will make my own world. NGO school- Jerusalem.

**Jury Members 2018:** Mr. Raed Hamed, Dr. Kifah 'Amarah, Dr. Mirvat Sharabaty, Mr. Baha' Shatali, Dr. Awwad Sharaf.

# Taawon Awards for Excellence and Achievement 2018



## Taawon Gaza Strip Award

For Gaza

### Falak and Abdel-Kareem Kamel Shawwa Award for Gaza Community Based Organizations

This award is granted to support and encourage Palestinian civil societies working in the Gaza Strip and excelling in raising the performance level in community services provided in the Gaza Strip, to strengthen its steadfastness and empower its people for a better life and future.

The award was granted to the **Red Crescent Society** in the Gaza Strip for its adult education program ([www.hilal.ps](http://www.hilal.ps)).

**Jury Members 2018:** Mr. Lu'ay Al-Wuhaidi, Mrs. Reem Al-Wuhaidi, Mr. Ahmad Surani, Mrs. Haneen Al-Sammak, Dr. Rania Filfil.



## Taawon Achievement Award for Culture

We Will Get There  
Someday

### The Late Naeem Abdul Hadi Culture Award

The award is a donation from the sons of the Late Naeem Abdul Hadi in appreciation to the organizations that made distinguished achievements in the cultural field and contributed in the social, economic and cultural development of the Palestinian people.

The award was granted to **Al-Harah Theater – Beit Jala** for its project: Performing Arts Training Center ([www.alharah.org](http://www.alharah.org)).

**Jury Members 2018:** Mrs. Areej Hijazi, Mr. Amer Nakhleh, Mrs. Reem Abu Jaber, Mr. Abdallah Saleh, Mr. Tareq Al-Bakri.



### Taawon Distinguished Teacher Award 2018

Teacher Innovation ...  
Renaissance of the  
Homeland

### Munir Kaloti Award

The award supports creativity and distinction in education, in that the teacher adopts creative, unconventional, modern, developed ways, methods and mechanisms in teaching and learning processes. The winners of the award are the following teachers:

1. **Siryeh Rabah Al-Fdeilat:** Al-Fawwar First Primary Girls' School, Al-Fawwar Refugee Camp/Hebron, UNRWA school. Created a compatible learning environment for the English language curricula and unconventional learning.
2. **Yousef Khalil Ali Adawi:** Al-Dheisheh First Primary Boys' School, Ad-Dheisheh Camp/Bethlehem, UNRWA school. Learning by example and from an actual good model who graduated from the same school.
3. **Amal Musa Al-Ramadeen/Al-Zagharneh:** 'Aisha Bint Abi Baker School for Girls, Hebron, Governmental school. Preparing the Arabic language curricula and synthesizing it in an interesting, effective and innovative way.
4. **Nisreen Tayseer Abu Ghaly:** Jabalia Joint School for the Education of the Deaf/ Jabalia Rehabilitation Society, Jabalia/Gaza Strip, private school. Teaching methods used in teaching students the Islamic Education Curricula: way of lecturing and presenting, dialogue and discussion, conflict resolution, inductive method, active learning method, role playing.
5. **Jehad Ahmad Abu Halimeh:** Al-Rimal Preparatory School for Boys (B), Al-Nassr/ Gaza Strip, UNRWA school. Active learning through e-teaching.

**Jury Members 2018:** Mrs. Hanan Al-Hroub, Mr. Muhammad Soboh, Mr. Raed Hamed, Dr. Samar Abu Sha'ban, Mr. Hussein Abu Mansour.



### Taawon Health Services Distinction Award

Towards Distinct  
Health Initiatives

### The Late Al-Haj Ahmad Abu Ghazaleh Award

The award aims at strengthening best health practices and enhancing the individuals' quality of life through rewarding the developed health initiatives in the field of prevention, care, diagnosis and therapy.

The award was granted to **Ard El Insan Palestinian Benevolent Association** – Gaza for its project: "Meeting the special needs of patients with celiac disease (the sensitivity to wheat gluten-celiac) in the Gaza Strip governorates." <http://ardelinsan.ps>

**Jury Members 2018:** Dr. Nahed Makki, Dr. Ali Shaar, Dr. Abdelnaser Soboh, Dr. Amal Abu Awad, Dr. Lama Jamjoum.



As part of its responsibility in serving the Palestinian society, Taawon for Youth conducted several activities and events with the aim of spreading Palestinian culture and identity, as well as, networking between Palestinian youth in several areas. Ten Ramadan breaking-of-the-fast meals were organized for children of refugees in camps located in Amman, Beirut, Nablus and Gaza, with 1000 children and 30 volunteers participated. In addition, an activity in support for Gaza was conducted, in which children from Gaza Refugee Camp in Jordan wrote letters of support on balloons in the color of the Palestinian flag and released them. Youth participated in supporting several cultural activities like organizing a Quiz Night, with a focus on introducing Palestinian land, people and culture. Also, logistic support was offered to the Amman Opera Festival, in which opera singer, Zeina Barhum, dedicated part of the income for a musical grant to be given to a child. Further, they participated in the Palestinian film festival, with the support of the Palestinian Museum, through networking to present the virtual world technique of the Museum and to present the Palestinian film 3000 Nights. This was in cooperation with the Rainbow Theater in Amman, where 200 people attended. Taawon for Youth also participated in the Cycling Festival organized in 20 cities around the world, the aim of which is to send a message saying: "Palestine without Borders", joining people where ever they are in the world in the name of peace and freedom.

# Moments of Pride



## **Mahatma Awards for Social Good - New York**

Taawon received the Mahatma Award for Social Good for the positive impact of its sustainable programs inline with SDG-2030.

The Mahatma award is awarded to organization around the world that demonstrate leadership through finding solutions for social challenges directly affecting the life of human beings.



## **Ockenden International Prize**

"Hayat" Life Program won the Ockenden International Prize for the year 2018, in the amount of 25,000 British Pound as one of the best programs serving refugees of the world. It was chosen from among 50 other projects applying for the prize.

This project targets 10-15 years-old children at risk of school dropout. It helps them overcome educational challenges and supports them by training on life skills to be able to deal with their situations in a constructive and positive way.



## 2018 Main Events

### Honoring Poet and Author Ibrahim Nassrallah in Beirut



### Honoring of Tunisian Artist Lutfi Bushnaq at Taawon's anniversary event in Abu Dhabi



Dear Mr. Faisal Alami, Chairman of the Board of Trustees of Taawon,

I am writing to thank you and all staff members of Taawon for honoring me in Beirut, which left a great impact upon me. The efficient, wide scale and diverse activities, whether in regard to the topics raised or the locations in which activities took place, this all led to the success of this literary tour. I consider this tour to be one of the best initiatives in which I have participated or heard of. I am full of confidence that a great institution like Taawon is always capable of being a real supporter of our culture, this culture that left a great impact on the formulation of our national and human identity. This Association is capable of giving wings to Palestinian creativity, in all its forms, enabling it to reach all people around the globe, at a time when our culture and our cause are further besieged by every passing day. I repeat my thanks to you and to all those contributing in the success of these meetings.

**Poet Ibrahim Nassrallah**

**Partnership with the OPEC Fund for International Development in Vienna**



**Zade Dirani event in Beirut to support Taawon's Education program in Lebanon**

الموسيقى العالمي  
**Zade Dirani**  
 تشرين 11  
 الاول  
 8.30 مساء  
 قصر المؤتمرات ضبيه

تباع البطاقات  
**TICKETMAG**  
**BOX OFFICE** Virgin  
 الراعي الاعلامي  
**الحديد**

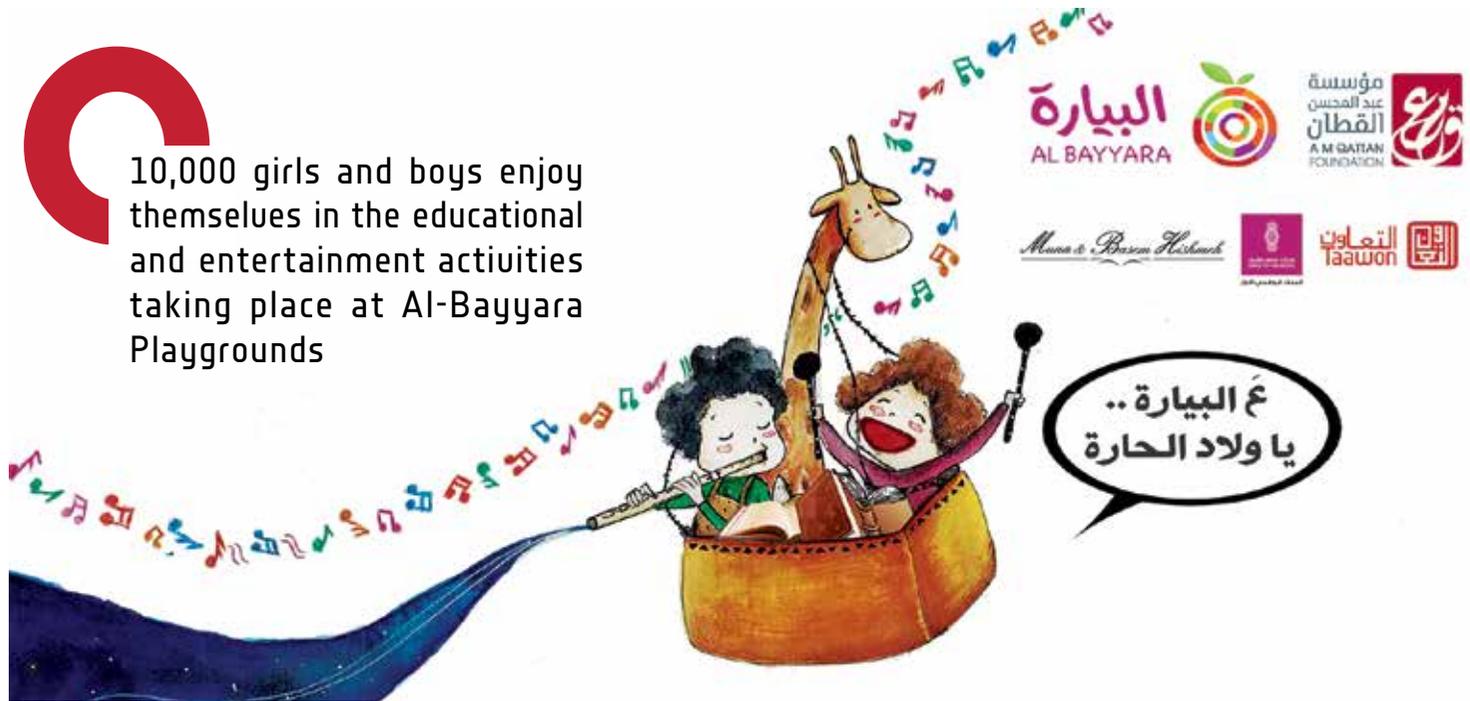
يعود ريع هذا الحفل  
 لدعم مشروع الحماية  
 من التسرب المدرسي

**التعاون Taawon**  
 ٣٥ عاماً من التعاون  
 #Taawon35

**Taawon participated in the World Donor Conference -London, September 2018**



10,000 girls and boys enjoy themselves in the educational and entertainment activities taking place at Al-Bayyara Playgrounds



### Today I Walk... And Soon You Will Hear Me Talk - Lebanon

Sa'eed, 4 years old, suffers from shortness in the tendons of his limbs since birth and has difficulty in pronunciation. His therapy largely contributed to the enhancement of his situation, for he is now able to walk and joined the kindergarten despite his inability to speak well. He is also in control of holding things. These two achievements marked a clear change in his life and his health. Today, we communicate with Sa'eed, specifically, through smiles, and we are confident that we will soon communicate with him through words.

**Sa'eed Al-Haj, Naher Al-Bared, Lebanon**



Music changed my life. Today I am much calmer and more self-confident. I love to play the flute and hope to become a famous musician.

**Aboud Khelif, Beddawi Refugee Camp, Tripoli**



### **Hadara, the national project to revive the village and the homeland**

An educational, cultural pioneering national project, aiming at strengthening the Palestinian civilization and identity through the construction and the forming of the village and the homeland. Work was through artistic, handmade, educational simulations conveying educational and national connotations, as part of the educational space within our institutions and the production of the original Palestinian narrative.

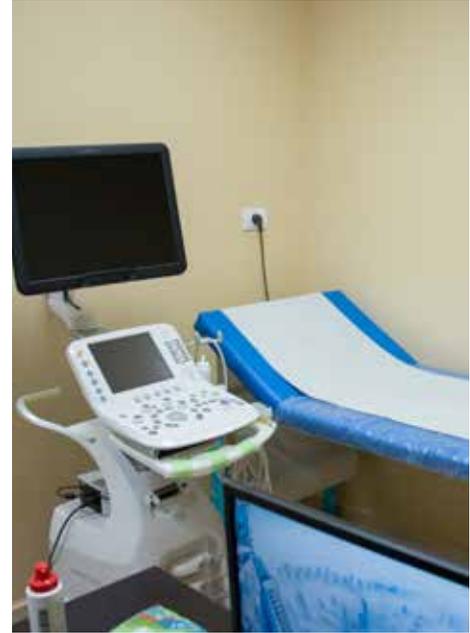
**Al-Manar Community Development Association, Galilee**



**Distribution of fresh food parcels to families in need, by purchasing products from small farmers. Ramadan 2018 – Gaza.**



Al-'Ubeidiyyeh Medical Center near Bethlehem, with the support of Mr. Amir Abu Ghazaleh, in cooperation with the Palestinian Red Crescent Society, aiming at providing services for 30,000 people from the surrounding areas.



“Working in the fields helps the children to free their feelings, creates positive feelings, and strengthens sense of belonging and connection to the place and the land”.

**Project: With my land I grow. Elhawakeer Association for Community Development, Agriculture and Environment, Nazareth.**



The cooperation had a great impact on Al Kamandjati Association as a whole. It helped in making our programs and projects sustainable, with a great impact on children and youth musicians. Together, we managed to provide suitable spaces for children to learn music, to master and develop their talents.

**Nour Abu Rayya, Program and Activities Coordinator at Al Kamandjati Association, Lebanon.**

Developing the artistic and professional capacities for specialists and employees working in the field of preserving the architectural and historical heritage of Palestine. Thirteen training courses with 128 trainees participated in Palestine and Italy.

### **School Bag Campaign in Jerusalem**

Their laughter came from within the walls of the Old City of Jerusalem, and their smiles filled the place, jubilating for the new academic year which they greeted with joy and excitement. They carried their new bags on their shoulders and opened their notebooks and pens without delay. It is a campaign that has brought joy to the hearts of hundreds of angel-like children in the Holy City. The project implemented by the Union of Charitable Societies, funded by "Taawon". The campaign targeted around 1500 orphaned and less fortunate students in Jerusalem Governorate.



## Proud of Our Partners

Together we grow and leave greater impact. We thank you for your trust and we value the continued partnership. We are determined to continue our joint efforts to achieve greater successes for the service of our beloved homeland.



[Link to Partners' list](#)



The Business and Technology Incubator is proud of the strategic relationship with Taawon throughout the past nine years. It is especially proud of the field of entrepreneurship and supporting Palestinian youth, through the project “Mobaderoun” that aimed at supporting and enhancing the culture of entrepreneurship, providing financial and technical support in order to transform youth’s ideas into real projects. This project achieved a remarkable success locally and regionally, out of which numerous success stories happened to the owners of pioneering ideas, whose projects are still functioning in the market until this moment. Some of them participated in international competitions and achieved successes and distinctive places in these competitions.

**Engineer Basel Qandeel, Business and Technology Incubator Head of Department - Gaza Islamic University – Gaza Strip**

I got to know Welfare Association closely since its establishment. In the mid-eighties, when I was Director of Dar Al-Fata Al-Arabi in Cairo, I witnessed the first activity with Welfare Association – Geneva. It had then supported Arab publishing houses and established public libraries in towns of the Galilee, which helped inhabitants living inside 1948 areas stay on board the cultural trends in the Arab World. Through working with the educational committee and the administrative committee of INAASH, I witnessed Taawon's support for educational institutions working in the field of early childhood. Later, I observed its work in preserving national memory through The Palestinian Museum. It is a long process of development turning Taawon into a lighthouse that illuminates the way to develop the Palestinian people at home and in the diaspora.

**Hasna' Rida Mikdashi,  
Educational Committee Member  
– INAASH, The Association for  
the Development of Palestinian  
Camps, Lebanon.**



**Specialized workshops discussing strategic intervention for Taawon in the various areas of operations**

We cherish our distinguished partnership with "Taawon". It is one of the Palestinian pioneering institutions, that left a wonderful footprint in all sectors it supports and contributing to the service of our Palestinian society. Our projects influenced the alleviation of suffering faced by many families in the Gaza Strip and instilled in our youth a glimmer of hope for a better future for them. We wish "Taawon" more prosperity and we are happy to have more cooperation with it.

**Engineer Hatem Hassouna, Chairman of the Board of Directors  
- Natuf for Environment and Community Development – Gaza  
Strip**

## Our Donors

With your support, their lives bloom...

We thank you all for your continued support and efforts, and for your belief in our ability to support Palestinian people. Your support enables us to achieve more.

Thank you.

[Link to 2018 Donors' List](#)



The Arab Fund has been in a strategic relationship with Welfare Association since its inception, out of interest to strengthen its interventions in the Palestinian Occupied Land. The existing relation between the two institutions is considered one of the highlights in regard to the coordination of support to Palestine and increasing its impact to reduce the effects of Occupation policies that hinder development. The Arab Fund is proud of this relationship with Welfare Association, which was characterized by the application of the highest standards of transparency and professionalism, good governance in management and following up the implementation of projects.

**Samir Jarrad, the Arab Fund for Economic and Social Development.**



Congratulations on 35 years. Taawon have been a key partner of PA's throughout the years; providing high quality project management. Taawon are able to work timely and effectively, in spite of the adverse working conditions, keeping beneficiaries at the heart of what they do. The relationship has been professional and supportive, and we have worked well collectively in order to reach our mutual goals. We are proud and excited to work with Taawon!

**Louise Such, Penny Appeal- UK**



Human Appeal has been pleased to support Taawon's work over the past few years. With Taawon's experience and insight, we have been able to work closely together to understand and meet the needs of Palestinian's inside Palestine and those living in Lebanon through livelihoods, shelter, emergency and food security programmes. Our collaboration in Gaza providing fresh food to vulnerable families by purchasing produce from 100 small scale farmers and producers, in particular female farmers and cooperatives, is one of our leading achievements.

**Fatima Katergi, Human Appeal UK**

## The Executive Team

We thank you for your dedication to work under all circumstances, and the high responsibility you demonstrate through working with precision and professionalism to serve the people of our community.

Thank you for your outstanding efforts and hard work.



I ask God to keep Taawon as it was always, a candle in the dark, a model for giving, professionalism and independency and to grow further to serve our people wherever they are.

**Nijad Ghannam, program manager for the northern area of the West Bank. Joined Taawon since 1990.**



I joined Taawon 16 years ago. Throughout this time, I witnessed the growth and prosperity of the Association, widening its scope of services and programs. It was a lifetime journey in which I accompanied the launching of projects, the achievement of successes, and most importantly I witnessed many smiles... smiles on the face of a graduating university student, smiles on the face of a child with disability who was able to stand on his legs, and smiles on the face of a patient who received therapy. Taawon is my second family in which I am deeply proud of. It is my adored Palestine. It is indeed a journey for the sake of Palestine.

**Muhammad Hourani, Deputy Director and Program Director, Taawon, Lebanon**



Early childhood projects in Jerusalem with the support of the Arab Fund for Economic and Social Development



# Financial Statements



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## **Independent Auditor's Report To the General Assembly of Welfare Association (Taawon)**

### **Opinion**

We have audited the financial statements of the Welfare Association (Taawon), which comprise the statement of financial position as at December 31, 2018, the statement of activities and changes in net assets and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Taawon as at December 31, 2018, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISA). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of Taawon in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Responsibilities of Management and the Board of Directors for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing Taawon's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Taawon or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing Taawon's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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As part of an audit in accordance with ISA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Taawon's internal control .
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Taawon's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Taawon to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

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*Sa'ed Abdallah*

*Ernst + Young*

**Sa'ed Abdallah**

License # 105/2003

Ramallah - Palestine

March 31, 2019

Welfare Association (Taawon)

**Statement of Financial Position**  
As at December 31, 2018

	Notes	2018 U.S. \$	2017 U.S. \$
<b>Assets</b>			
<b>Non-current Assets:</b>			
Property and equipment	3	349,547	422,164
Property of Palestinian Museum	4	22,246,268	23,150,393
Investment properties	5	<u>7,087,858</u>	<u>6,915,073</u>
		<u>29,683,673</u>	<u>30,487,630</u>
<b>Current Assets:</b>			
Contributions receivable	6	69,104,562	72,015,764
Other current assets	7	1,953,773	1,941,118
Financial assets at fair value through profit or loss	8	56,678,465	57,167,668
Cash and deposits at banks	9	<u>8,606,915</u>	<u>14,218,718</u>
		<u>136,343,715</u>	<u>145,343,268</u>
<b>Total Assets</b>		<u>166,027,388</u>	<u>175,830,898</u>
<b>Net Assets and Liabilities</b>			
<b>Net Assets:</b>			
Unrestricted net assets	10	2,090,291	1,886,425
Endowment fund	10	<u>59,073,049</u>	<u>64,644,154</u>
<b>Total Net Assets</b>		<u>61,163,340</u>	<u>66,530,579</u>
<b>Non-current Liabilities:</b>			
Provision for employees' benefits	11	3,716,335	3,016,819
Deferred revenues	4	12,574,164	13,087,332
Long-term loan	12	<u>5,625,000</u>	<u>5,625,000</u>
		<u>21,915,499</u>	<u>21,729,151</u>
<b>Current Liabilities:</b>			
Accounts payables and accruals	13	1,106,255	1,535,286
Deferred contributions	14	<u>81,842,294</u>	<u>86,035,882</u>
		<u>82,948,549</u>	<u>87,571,168</u>
<b>Total Liabilities</b>		<u>104,864,048</u>	<u>109,300,319</u>
<b>Total Net Assets and Liabilities</b>		<u>166,027,388</u>	<u>175,830,898</u>

Welfare Association (Taawon)

**Statement of Activities and Changes in Net Assets**

For the year ended December 31, 2018

	Notes	2018 U.S. \$	2017 U.S. \$
<b>Grants and revenues</b>			
Deferred contributions recognized	14	47,933,487	38,892,349
Deferred revenue realized	4	513,168	513,168
Unrestricted contributions	15	4,002,657	5,317,083
		<u>52,449,312</u>	<u>44,722,600</u>
<b>Other Revenues</b>			
Amounts designated by donors for specific beneficiaries	16	-	1,784,026
Less: amounts disbursed to specific beneficiaries	16	-	(1,693,358)
Management fees retained on amounts designated by donors for specific beneficiaries	16	-	90,668
<b>Net Grants and revenues</b>		<u>52,449,312</u>	<u>44,813,268</u>
<b>Program costs and administration expenses</b>			
<b>Program costs</b>			
Community Development	17	24,073,698	16,016,635
Education	17	10,357,742	8,884,099
Culture	17	2,152,110	2,141,943
Youth Empowerment	17	3,521,931	3,182,783
Orphans Support	17	2,872,548	3,274,905
Rehabilitation of Old Cities	17	5,876,501	5,356,247
Palestinian Museum	4	3,812,594	3,875,634
		<u>52,667,124</u>	<u>42,732,246</u>
<b>Administrative expenses</b>			
General and administrative expenses	18	2,766,439	3,149,008
Depreciation of property and equipment	3	107,403	104,404
		<u>55,540,966</u>	<u>45,985,658</u>
<b>Other gains (losses)</b>			
Interest revenue		43,096	137,125
Realized gain on investments	8	2,239,681	373,172
Change in fair value of financial assets at FVTPL	8	(4,355,847)	5,832,202
Change in fair value of investment properties	10	172,785	(3,660)
Currency exchange (loss) gain		(34,477)	12,510
Investment portfolio management fees		(373,037)	(365,475)
Contribution receivables write-offs		-	(122,860)
Other		32,214	48,477
<b>Net (Losses) gains</b>		<u>(2,275,585)</u>	<u>5,911,491</u>
<b>(Decrease) Increase in net assets</b>		(5,367,239)	4,739,101
Net assets, beginning of the year		<u>66,530,579</u>	<u>61,791,478</u>
<b>Net assets, end of the year</b>		<u>61,163,340</u>	<u>66,530,579</u>



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