



For Palestine.

We Persevere.

We Thrive.

2025 Annual Report

**From Responsiveness to Sustainability...
Making an Impact Together**

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Gaza...

Narrated by its People



“We lost so much in this aggression. We not only lost our friends, neighbors, and families, we also lost our homes and the source of our safety and memories. When the ceasefire started, we returned only to find out that our homes had turned to rubble. Every corner used to tell a story. Photos of our children growing up. My mother’s thob, which was my most precious possession. The olive tree my father planted fifty years ago and the rose bush I tended to and would eagerly await its bloom every season. All this vanished and unfortunately can never be replaced. But, we will start over once again.”

Maha Muhaisen, NOOR Orphan Care Program Manager, Jabalia – Gaza



Maha Muhaisen sits on the ruins of her home



How will the time pass until we can return to our family’s home, the place that stood witness to the most beautiful moments of our lives. I kept telling myself that we had only temporarily escaped death, and that what awaited us would be no less severe than what we had already endured. Unfortunately, anxiety is still my constant companion.”

Sufyan Badr, Taawon Team Member in the Gaza Strip



During his work, Sufyan leaves his exhaustion behind... providing hope for the person before him.



“On my way to work this morning, I didn’t need more than a ten-minute walk to witness the reality of what life has become for the people of Gaza since the start of the aggression!”

Women gather around an open fire to bake for their children; children run barefoot between the tents and piles of garbage. They appear as though they haven’t bathed in a very long time. A shrouded body lies on the ground next to an elderly mother and father who weep in agonizing silence.

“A young man rummages through the garbage searching for something to soothe his hunger; a boy runs behind a bread distribution truck, hoping to catch some bread and a little girl walks beside her mother, carrying a gallon of water larger than her own body.”

Testimony of a Taawon Team Member in Gaza



10 Minutes That Tell the Story of a Nation

Message from the Chairman of the Board of Directors

Over more than four decades of my association with Taawon, I have witnessed an institution that never stood still. It has continually evolved to meet the changing needs of our people while remaining firmly rooted in the values upon which it was founded: solidarity, professionalism, and a deep commitment to Palestine and its people.

The year 2025 unfolded amid extraordinary challenges,



While the ceasefire in Gaza brought a pause to the devastating violence, it also revealed the immense scale of human suffering and destruction left behind. Across Gaza, families continued to face the loss of homes, livelihoods, and essential services. At the same time, communities in the West Bank, Jerusalem, and Lebanon confronted mounting economic and social pressures that demanded sustained attention and support.

Against this backdrop, Taawon remained focused on what it has always sought to do: stand alongside Palestinian communities, respond to urgent needs, and invest in long-term development that strengthens resilience and preserves dignity. Yet the magnitude of

the challenges before us also required that we strengthen our own institutional capacity, ensuring that Taawon remains equipped to serve effectively today and for generations to come.

For this reason, 2025 marked an important year in advancing governance and institutional sustainability. With the launch of the 2025–2028 term, Taawon adopted a revised Board structure and expanded member engagement through six specialized task forces. These efforts reflect our belief that strong institutions are built through collective leadership, shared expertise, and active participation.

Our commitment to sustainability also took significant strides forward. Through a long-term resource mobilization effort aimed at securing US\$75 million over the next decade, we successfully obtained commitments covering nearly 85 percent of the target. This achievement reflects the enduring confidence that our members, partners, and supporters place in Taawon’s mission and its ability to create meaningful and lasting impact.

Throughout the year, we continued to strengthen these partnerships through a range of initiatives and events across London, Doha, Abu Dhabi, Bahrain, and other locations, bringing together individuals and institutions united by a shared commitment to supporting Palestine.

At the same time, Taawon continued to deliver on its responsibility in the field. Decades of investment in local partnerships, institutional systems, and community trust enabled us to respond effectively in one of the most difficult operating environments in our history. This capacity remains one of Taawon’s greatest strengths and one of the reasons it continues to serve as a trusted partner for communities, donors, and institutions alike.

As we look ahead, our priorities remain clear. We will continue supporting recovery and resilience in Gaza, investing in education, health, youth empowerment, and the restoration of essential services. We will continue advancing development efforts in the West Bank, Jerusalem, and Lebanon. Most importantly, we will continue investing in people, because lasting development begins with human potential.

None of what Taawon has achieved would have been possible without the dedication of its members, the trust of its partners and supporters, and the professionalism of its staff and local partners. Together, they embody the spirit that has sustained this institution for more than four decades.

The challenges ahead remain significant, but so too is our determination. Guided by our values and strengthened by our collective commitment, we will continue building a future in which Palestinians not only endure adversity, but have the opportunity to thrive with dignity, hope, and confidence.

Dr. Nabil Hani Qaddumi



Message from Taawon's Director General

The year 2025 was far from ordinary for Taawon. It was a year that tested the strength of our institutional model and reaffirmed the value of building an organization capable of adapting to rapidly changing realities while remaining firmly committed to its mission. Throughout the year, Taawon demonstrated its ability to respond effectively in one of the most challenging environments



in its history without compromising either the quality of its interventions or its long-term development vision.

In Gaza, where the humanitarian crisis reached unprecedented levels, our efforts focused on addressing urgent needs while laying the foundations for recovery and resilience. We delivered large-scale humanitarian assistance across food security, shelter, and healthcare, while simultaneously investing in programs that support longer-term recovery. This included expanding services for persons with disabilities, strengthening care and protection for orphaned children, safeguarding access to education through emergency learning

initiatives, and providing psychosocial support and mental health services to children, youth, and families facing profound hardship. Recognizing the growing challenges confronting young people, we also expanded economic empowerment initiatives designed to help youth navigate an environment marked by uncertainty and limited opportunities.

Across the West Bank, Jerusalem, and Lebanon, we remained committed to our long-standing belief that sustainable development begins with investing in people. We expanded livelihood opportunities, supported youth-led initiatives, promoted innovation-driven education, and strengthened the capacities of local institutions to enhance their effectiveness, sustainability, and ability to serve their communities.

This impact was made possible through a strong network of local and international partners who remain at the heart of our work and our ability to reach the most vulnerable communities. Equally important was the dedication of Taawon's executive team, which continued to strengthen institutional systems, advance digital transformation, and enhance monitoring, evaluation, and learning processes to ensure greater efficiency, accountability, and long-term impact.

One of the most important lessons reaffirmed during the past year is that humanitarian assistance, regardless of its scale, cannot replace development. Humanitarian action is essential in times of crisis, but its true value lies in its ability to create pathways toward recovery, resilience, and self-reliance. Lasting impact is not measured solely by what we provide today, but by our ability to help people regain control over their lives, strengthen their capacities, and build a more secure future.

Behind every achievement stands a community of partners, supporters, staff, and volunteers united by a shared belief that institutional work grounded in professionalism, partnership, and human dignity can create meaningful and lasting change.

As we look ahead, our commitment remains unwavering. We will continue responding to urgent needs while advancing a broader vision for sustainable development. A vision that places Palestinians at the center of every intervention, invests in their potential, and seeks to transform adversity into opportunity, and recovery into lasting empowerment.

Dr. Tareq Emtairah



Taawon: Four Decades of Development, Resilience, and Humanitarian Action

Founded in Geneva in 1983 as a non-profit civil society organization, Taawon (Welfare Association) has grown to become one of the leading organizations operating in Palestine, Jordan, Lebanon, and Switzerland in addition to sister organizations in the United Kingdom and the United States of America.

Taawon's vast network includes successful and influential figures within Arab and Palestinian communities and from across the globe, enabling its members to provide continuous support for programs and projects aimed at strengthening the resilience of the Palestinian people on their land while also harnessing their expertise and efforts to mobilize global support for the institution's programs and initiatives.

For over 42 years, Taawon has focused on responding to the needs of the Palestinian people and addressing the challenges imposed by the various circumstances. Since its founding, Taawon has provided more than one billion US dollars to support the Palestinian people, focusing specifically on strengthening their self-sustainability through relief, development, and revitalization programs in addition to empowering Palestinian youth and encouraging creativity and innovation.



Taawon's programs span a wide array of key sectors including culture, education, social and economic development, health, agriculture, and revitalization in addition to relief efforts and humanitarian aid. These programs specifically focus on vulnerable groups.

Taawon partners with various civil society organizations to achieve its mission through conscious planning and policy-making guided by professional standards. In doing so, it aligns itself with established policies within its field of expertise, most notably the Universal Declaration of Human Rights.

Our Vision

Taawon envisions the Palestinian people as citizens of an independent, free, and democratic Arab Palestine, living in dignity, prosperity and self-fulfillment, with equitable access to opportunities to realize their full potential with distinction and creativity.

Our Mission

As a leading non-governmental Palestinian development organization, Taawon strives to make a distinguished contribution toward furthering the progress of Palestinians, preserving their heritage and identity, supporting their living culture and building civil society. It aims to achieve these goals by methodically identifying the Palestinian people's needs and priorities and establishing the soundest mechanisms to maximize the benefits from the available funding resources.

Values

- National commitment.
- Independence.
- Professionalism.



Governance and Institutional Work



Strengthening Institutional Leadership and Developing Work Mechanisms for Sustainable Impact

The year 2025 witnessed a significant milestone in Taawon's institutional journey as it continued strengthening its governance framework and developing its organizational structure to strengthen performance efficiency and keep pace with the expanding scope of its development and humanitarian programs.

Taawon's institutional body relies on an integrated system of leadership and administrative bodies that includes the General Assembly, the Board of Trustees, specialized committees, and executive management that all work together in synergy to ensure fulfillment of the institution's mission and maximizing the impact of its interventions across Palestine and Lebanon.

Conclusion of the Institutional Cycle and Election of the Board of Directors for the 2025–2028 Phase

The year 2025 marked the conclusion of Taawon's 2022–2025 institutional cycle and a strategic transition into the 2025–2028 phase. During its annual meetings, the General Assembly approved the audited financial statements and administrative reports for the concluding term and formally discharged the outgoing Board and executive leadership, reaffirming Taawon's longstanding commitment to transparency, accountability, and sound institutional governance.

The year also witnessed a significant milestone in Taawon's institutional development through the adoption of a revised governance structure for the 2025–2028 cycle. Under the new framework, the functions of the Board of Trustees were integrated into a streamlined Board of Directors, which now serves as the institution's highest governing body. This transition reflects Taawon's commitment to enhancing governance agility, strengthening strategic oversight, and enabling more effective decision-making in response to evolving challenges and opportunities.

As part of this transition, the General Assembly elected a new 11-member Board of Directors, reducing the size of the governing body from 20 members to improve efficiency and institutional responsiveness. Dr. Nabil Hani Qaddumi was elected Chair of the Board of Directors for the new term, joined by a distinguished group of members representing a diverse range of expertise in development, governance, finance, and institutional leadership.

At the General Assembly level, Mr. Saad Abdulhadi was elected President, Dr. Tafeeda Jarbawi as Vice President, and Ms. Taghrid Nafeisi as Secretary.



Honoring

Lifetime Members



The year also witnessed a special tribute to Taawon's lifetime members, in recognition of their outstanding contributions to advancing the institution's mission and ensuring its operational sustainability over the past decades. The tribute reflects the spirit of continuity that defines Taawon, where the legacy of generosity is passed down through generations with children and grandchildren proudly carrying the legacy of their parents in supporting Palestinian civil society and reinforcing the core values of solidarity and social responsibility

- Munib R. Masri
- Walid Kayyali
- Sawsan Al-Fahoum Jafar
- Riyad Kamal
- Hashem Hashem
- Samir Naeem Abdulhadi
- Muneer Kaloti
- Marwan Al-Sayeh
- Ramez Sousou
- Omar Naeem Abdulhadi
- Nazek Al-Hariri
- Youssef Al-Assad
- Omar Al-Qattan
- Abdulhaleem Abdulrahman Mowahad
- Nabil Sarraf
- Taysir Nazih Barakat
- Nabil Hani Qaddumi
- Ahmed Alhatti
- Hani Kaloti

Onboarding a New Generation of Members

As part of Taawon’s strategic direction to enhance the participation of younger generations in institutional work, 11 youth (male and female) joined the General Assembly in 2025. This step reflects Taawon’s firm commitment to renewing its institutional energy and at the same time benefiting from new perspectives and expertise to develop its work and guarantee long-term sustainability.

Institutional Roadmap 2025–2028

In line with the start of the new 2025–2028 institutional cycle, Taawon launched its Roadmap for the period of 2025–2028 which serves as the strategic framework guiding the institution’s work in the coming years.

This vision focuses on continuing to support development and humanitarian programs across the Gaza Strip, the West Bank, Jerusalem, and Lebanon while maintaining an integrated approach that bridges rapid humanitarian response and long-term investment in the Palestinian people.

The Roadmap also emphasizes the importance of enhancing the role that Taawon members play in committees and specialized task forces as well as in developing initiatives, mobilizing resources, and expanding the partner network.

Activating Specialized Task Forces Supporting the Board of Directors

As part of its efforts to translate strategic priorities into tangible outcomes, Taawon continued to activate a number of specialized task forces supporting the Board of Directors. Led by Taawon members and drawing on a diverse pool of expertise, these task forces contribute to advancing institutional and programmatic development across multiple strategic tracks.

The task forces serve as collaborative platforms that bring together members, experts, and partners to support the institution’s strategic objectives, strengthen innovation and resource development efforts, and contribute to the continuous enhancement of organizational performance. Through their work, they help transform strategic directions into practical initiatives and recommendations that support Taawon’s long-term sustainability, effectiveness, and impact.

Strengthening Institutional Sustainability

As part of its commitment to ensuring the long-term sustainability of its mission and impact, Taawon established the Taawon Sustainability Council in 2025. The Council is an honorary, non-executive body that brings together a distinguished group of contributors committed to supporting the institution’s financial sustainability, alongside members of their families, particularly from the younger generation.

The Council supports strategic thinking around the growth of Taawon’s Financial Reserve Fund, promotes transparency and accountability, and contributes to expanding the network of partners and contributors who believe in Taawon’s mission and wish to play a role in sustaining it.

During its inaugural meeting, Mr. Munib R. Masri was elected Chair of the Council and Dr. Naeem Abdulhadi was elected Vice Chair. The establishment of the Council reflects Taawon’s commitment to strengthening financial sustainability, reinforcing sound governance, and safeguarding the continuity of its humanitarian and development impact for generations to come.



Strengthening Partnerships and Institutional Presence

The Board of Directors held regular meetings throughout the year to review the progress of programs and initiatives in the various areas. In a step that reflects the institution’s inherent connection to the field, the Board convened one of its official meetings in Palestine where they held a series of meetings with key strategic partners and regulatory bodies governing civil society work in Palestine. These meetings explored opportunities to strengthen cooperation in the areas of education, health, and community

Taawon’s Annual Forum

Taawon concluded 2025 by convening its Annual Forum in Amman under the theme “Renewed Pathways Toward Sustainable Impact.” The Forum brought together members, the Board of Directors, the executive team, and partners in a collaborative space for dialogue, collective reflection, and the exchange of ideas aimed at strengthening Taawon’s programs and enhancing their long-term



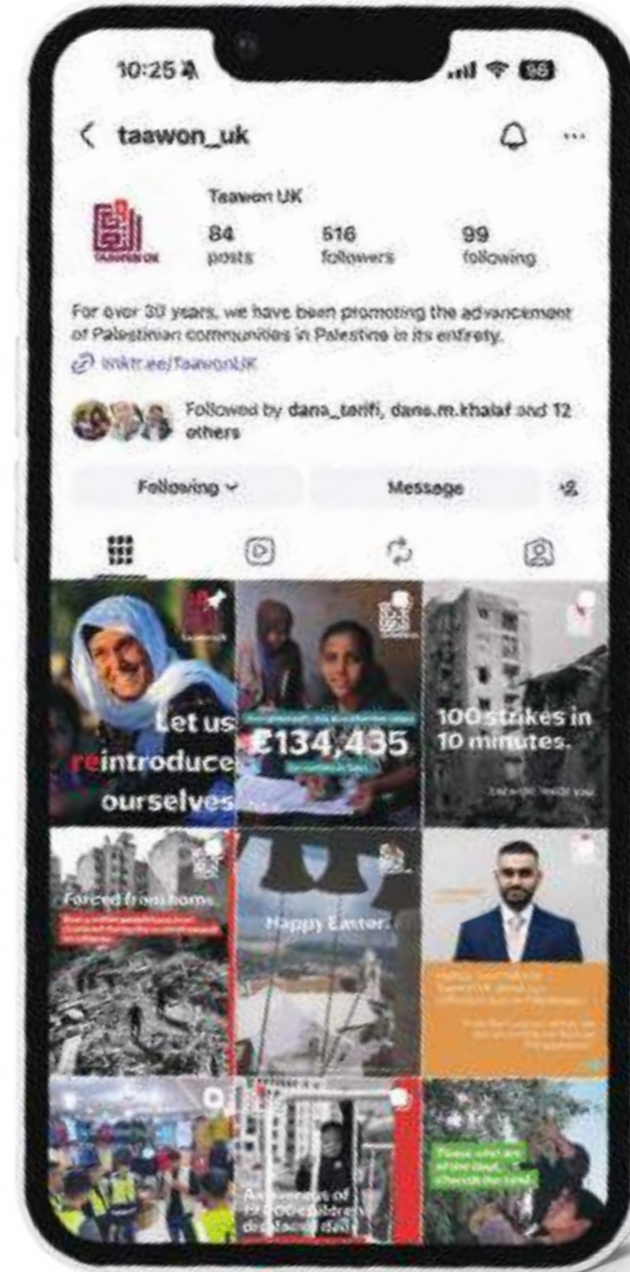
Network of Offices and Sister Organizations



Taawon operates through an institutional network spanning multiple countries to enhance its ability to expand international partnerships and support development and humanitarian programs that serve Palestinian society. This global network includes the Taawon offices in Palestine, Jordan, Lebanon, and Switzerland, alongside sister organizations in the United Kingdom and the United States.

These international offices and branches contribute to expanding Taawon's international presence and developing partnerships with donors and institutional partners, as well as supporting resource mobilization efforts and expanding Taawon's donor base for programs and initiatives.

The year 2025 witnessed a significant improvement in Taawon's institutional presence, driven by efforts to enhance its organizational capacities and expand its international network to keep pace with program expansion and responding to the increased needs in Palestine and most notably in the Gaza Strip.



In the United Kingdom, the Taawon branch underwent a significant change and officially relaunched under the name Taawon UK. Taawon also conducted a comprehensive restructuring, expanded its team, and launched a new visual image as well as modernizing the digital platforms to enhance its capacity to expand partnerships and build a broader base of supporters across Europe.

This year also witnessed the launch of Friends of Taawon in the United States, under the name Taawon US. This strategic step aims to increase Taawon's visibility and its development and relief work in the United States and strengthening communication with the Palestinian and Arab diaspora as well as developing partnerships with institutions and entities that support humanitarian and development work.



Digital

Transformation

During 2025, Taawon continued to implement its digital transformation component as a strategic pillar in enhancing institutional efficiency and improving the quality of services, supporting the shift towards an integrated digital environment based on automation and data.

This transformation included the automation of processes, most notably the Monitoring, Evaluation, Accountability, and Learning (MEAL) system and procurement procedures, which contribute to reducing manual intervention, improving data accuracy, and enhancing information integration between units.

In the framework of supporting the decision-making process, Taawon worked on developing interactive databases (dashboards) and analytical tools that enable management to monitor performance indicators and analyze trends in real time as well as supporting data-driven strategic planning.

The digital transformation also included the integration of artificial intelligence technologies into the Customer Relationship Management (CRM) system and the electronic portal which improved the user experience and personalized services for donors and members.

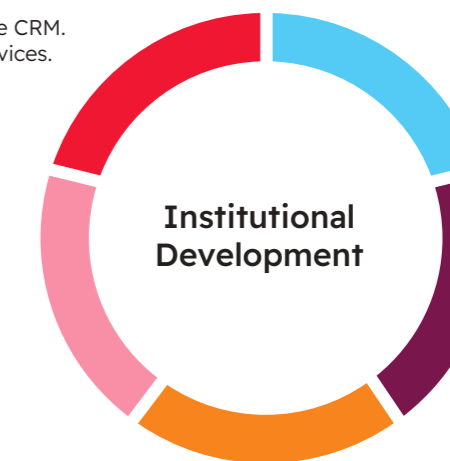
On the institutional governance level, Taawon adopted Standard Operating Procedures (SOPs) and an integrated Key Performance Indicators (KPIs) system to enhance consistency and compliance and ensure data reliability and support for management by results.

These efforts culminated in launching the Taawon electronic portal, an integrated digital platform that provides donors and members with transparent, interactive access to information and reports.

These transformations reflect a noted improvement in the institutional work environment, as digital systems and analytical tools have become an essential pillar in enhancing efficiency, improving the quality of services, and maximizing developmental impact.

Taawon also developed the digital platform for the “NOOR” Orphan Care Initiative, which allows supporters to monitor the impact of their donations with direct transparency and helps improve management efficiency and communication experience with donors.

- Automation of Institutional Operations**
Procurement Data Integration
MEAL System
- Innovative Digital Platforms**
Taawon Portal. NOOR Orphan Platform.
- Supporting Decision-making**
Interactive Dashboards. Trend Analysis · KPIs
- Governance and Institutional Performance**
SOPs · Internal Monitoring. Managing Results.
- Artificial Intelligence and Innovation**
User Experience CRM. Specialized Services.



Media: Amplifying Voices

and Expanding Impact

In 2025, Taawon significantly expanded its media reach and influence, transforming communications into a strategic tool for amplifying impact and strengthening connections between Palestine and the world. Throughout the year, the organization enhanced its ability to document and communicate the impact of its programs through compelling field stories and human-centered content that combined credibility with powerful storytelling.

Among the year's key achievements was the launch of the NOOR initiative's identity and the strengthening of crowdfunding campaigns, particularly for the NOOR and ISNAD programs. These efforts were complemented by a series of high-profile events in London, Doha, and Abu Dhabi that combined cultural and humanitarian dimensions, while also expanding partnerships with international institutions and strengthening engagement with global media outlets.

Together, these efforts contributed to significantly expanding Taawon's regional and international presence, with its messages reaching more than 10 million people worldwide. The organization also recorded exceptional growth across its digital platforms, with followers increasing by more than 200% and engagement rising by over 130%.

At the campaign level, Taawon's Ramadan campaign for the NOOR initiative emerged as a leading example of digital impact. By highlighting the realities facing orphaned children in Gaza through a compelling humanitarian narrative, the campaign generated significant public engagement, expanded the donor base, and strengthened support for Taawon's orphan sponsorship program.



Expanding Taawon's Global Presence



The year 2025 witnessed a remarkable expansion in Taawon's presence on both the regional and international levels by enhancing its network of international partnerships and participation in a number of cultural and humanitarian events, conferences, and community activities in several world capitals. These initiatives provided an important platform to strengthen international solidarity with the Palestinian people and highlight the humanitarian and development programs implemented by Taawon, most notably the NOOR Gaza Orphan Care Initiative.

During the year, Taawon succeeded in mobilizing a wide array of partner institutions, community initiatives, and cultural and humanitarian events that contributed to broadening support for the initiative, enhancing its presence at the Arab and international levels, and establishing the initiative as a sustainable humanitarian model to support orphaned children in Gaza.

This support was not limited to direct funding but extended to include advocacy, community outreach, and the use of art, culture, and public events as a vehicle to raise awareness of Gaza orphans and to mobilize international solidarity with them. This approach became a defining feature of Taawon's work during the year, as the collective efforts of partners, supporters, members, and individuals converged around the common goal of protecting orphaned children and providing them with comprehensive care.

Institutional Partnerships

During the year, effective partnerships emerged with a number of regional and international institutions that contributed to expanding the support base for the "NOOR" initiative. One of the most significant partnerships was with the Big Heart Foundation, which dedicated its entire Ramadan campaign to supporting the program through the "For Gaza" campaign, aimed at mobilizing Zakat and charitable contributions to provide comprehensive and sustainable care for orphaned children in Gaza.

Taawon also partnered with the Galilee Foundation during the year on initiatives aimed at supporting Gaza through fundraising events that combined cultural and humanitarian aspects, contributing to expanding Taawon's support network and programs, in addition to enhancing its presence on the international cultural and humanitarian scene.



Cultural and Humanitarian Events as a Tool to Mobilize Support

The year 2025 served as a clear example of the key role that culture and art can play in supporting humanitarian work and enhancing international solidarity with Palestine. In this context, a portion of the proceeds from several artistic and cultural initiatives was dedicated to supporting the "NOOR" campaign including the "Prints for a Purpose" photography sale campaign that allocated half of the proceeds from its fifth edition to support children affected by the wars in Gaza and Lebanon.

Visual artist Saida Al-Bitar also dedicated a portion of proceeds from her art exhibition to support Gaza orphans through the "NOOR" campaign, demonstrating how cultural expression and humanitarian action can intersect, while affirming the role of art as a powerful platform for solidarity.



Exhibition of Visual Artist Saida Al-Bitar



London: A Platform for Cultural and Humanitarian Solidarity

London emerged as one of the most significant international hubs for mobilizing support for the NOOR Initiative in 2025. The city hosted a number of distinctive events that combined the cultural dimension with the humanitarian mission, most notably the “Hand in Hand for Gaza” event, organized in partnership with the Galilee Foundation and the Palestinian Museum. This event brought together art, Palestinian memory, and advocacy to support humanitarian and development programs in Gaza.

Additionally, the initiative “Youth Bearing Hope... for Gaza Orphans” organized by one of Taawon’s young female members, stood out as an inspiring example of the contribution of youth in driving international support through events that combine cultural awareness and community work.

This journey culminated in the global concert “Together for Palestine” hosted at Wembley Arena and attended by more than 12,000 people from across the world. The concert brought together a distinguished group of international artists, activists, and an audience supportive of the Palestinian cause in an exceptional evening that carried a clear humanitarian message that solidarity with the Palestinian people transcends geographical and cultural boundaries. The event succeeded in raising more than £1.5 million to support humanitarian efforts in the Gaza Strip, a portion of which was allocated to support Taawon’s NOOR Gaza Orphan Care Initiative.

This event represented one of the greatest moments of international cultural solidarity with Palestine held this year, not only due to the scale of public participation but also due to the extensive media coverage and its accompanying social media campaign as the hashtag #TogetherForPalestine topped digital platforms in several countries. The event also highlighted the growing role of art and culture in conveying the Palestinian narrative to the world and building bridges of humanitarian solidarity with the Palestinian people.



Doha: High-Level Arab Support for the “NOOR” Initiative

In the Qatari capital, Doha, Taawon organized its annual gala dinner under the theme “The Whole Story... Palestine,” under the patronage of His Excellency Sheikh Mohammed bin Abdulrahman bin Jassim Al Thani, Prime Minister and Minister of Foreign Affairs.

The evening brought together extensive official, diplomatic, and community presence from the State of Qatar and Palestine and representatives from humanitarian institutions and private sector personalities, in an event aimed at mobilizing support for the NOOR Initiative and strengthening humanitarian efforts to support orphaned children in Gaza.

The evening featured visual and humanitarian presentations that highlighted the reality of orphaned children in Gaza and the role the initiative plays in providing comprehensive care that includes education, healthcare, and psychosocial support.

The event witnessed the announcement of a commitment from the State of Qatar to sponsor 3,000 orphans from Gaza and to provide medical care for 1,500 injured persons within the framework of the initiative. This commitment reflects the strong level of official Arab support for Taawon’s humanitarian efforts.

This event represented an important milestone in enhancing the initiative’s visibility across the Arab region as well as consolidating partnerships with entities that support humanitarian work in the region.



Abu Dhabi: A Platform to Strengthen Humanitarian Partnerships

In Abu Dhabi, Taawon held its annual gala dinner attended by His Excellency Sheikh Nahyan bin Mubarak Al Nahyan, Minister of Tolerance and Coexistence in the United Arab Emirates, alongside broad participation from humanitarian leaders, representatives of international institutions, and the private sector.

The evening reaffirmed the deep fraternal relationship between the United Arab Emirates and Palestine and strengthened humanitarian partnerships that support Taawon programs, led by the NOOR Gaza Orphan Care Initiative.

During the event, Taawon leadership presented the initiative’s vision, describing it as a comprehensive model for care that supports the orphan child until the age of 18. It encompasses education, healthcare, and psychosocial support, thereby enhancing the children’s ability to regain stability and build their future despite the harsh conditions in the Gaza Strip.

The event marked a significant milestone in strengthening the initiative’s support network and reinforcing Taawon’s position as a trusted partner in humanitarian work and community development dedicated to supporting the Palestinian people.



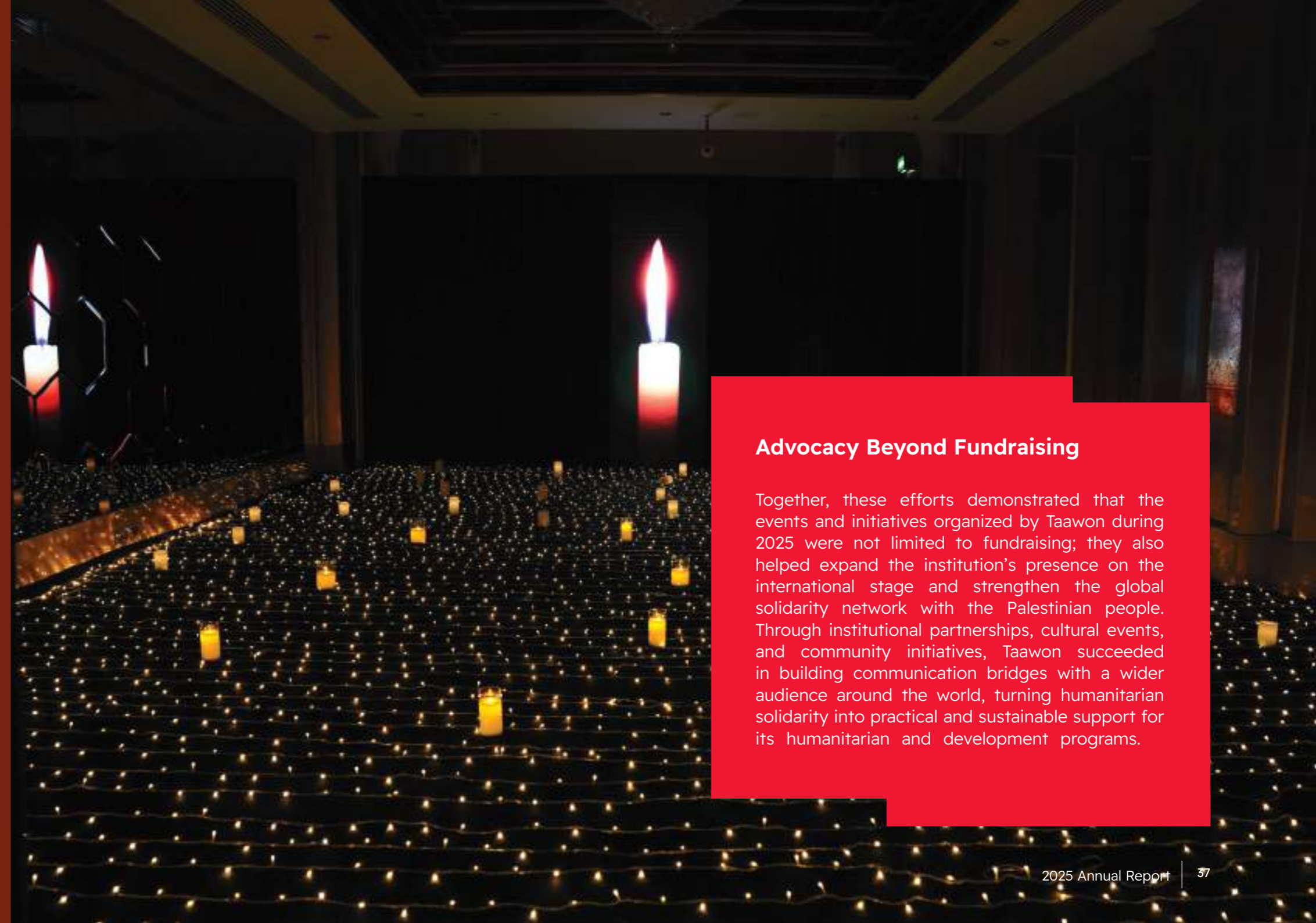
Taawon Members' and Supporters' Initiatives

Remarkable momentum was gained in 2025 led by the efforts of Taawon members and friends across several countries including diverse community events and initiatives that contributed to expanding the initiative's impact and raising awareness of the NOOR Initiative among a broader audience of supporters. Among the most notable were: "Cooking for Gaza" in Switzerland, and a heritage event at the Memory Museum in Jordan, in addition to solidarity events in several capitals that reflect a growing commitment to the Palestinian cause and the spirit of solidarity.

Community Building in Manama: An Evening for Palestine

In November 2025, Taawon organized a special event in Manama, Bahrain that brought together around 70 members and friends, hosted at the home of one of the esteemed Taawon members. The gathering offered a warm space to connect and share conversations. It also sought to strengthen the attendees' bond with the Taawon mission and encourage them to engage with its growing network including exploration of membership opportunities.

The evening was inspired by the painting "My Children" by the Palestinian artist Ismail Shammout, in a symbolic expression of Taawon's commitment to building a community that spans generations and geographies, united in support of Palestine and strengthening the resilience of its people, both in the homeland and diaspora.



Advocacy Beyond Fundraising

Together, these efforts demonstrated that the events and initiatives organized by Taawon during 2025 were not limited to fundraising; they also helped expand the institution's presence on the international stage and strengthen the global solidarity network with the Palestinian people. Through institutional partnerships, cultural events, and community initiatives, Taawon succeeded in building communication bridges with a wider audience around the world, turning humanitarian solidarity into practical and sustainable support for its humanitarian and development programs.

International Presence and Strategic Partnerships



During 2025, Taawon continued to strengthen its presence at international and regional events and conferences, reinforcing its role as a leading contributor to humanitarian and development efforts. These events provided Taawon with a strategic platform to showcase programs and initiatives, exchange expertise with international partners, and build effective partnerships that support expanding the scope of its interventions.

This presence contributed to highlighting the priorities of humanitarian work in Palestine and enhancing the visibility of the Palestinian cause in global discussions related to humanitarian response and sustainable development. It also provided an opportunity to develop cooperation with international and academic entities, contributing to the quality and sustainability of the programs implemented by Taawon, particularly those in the fields of education, social protection, and rehabilitation.

Key Events with Taawon Participation

• April 2025 – Doha, Qatar

Taawon participated in the “Rebuilding Higher Education in Gaza” Conference organized by Hamad Bin Khalifa University. The event took place with broad participation from international universities, academic institutions, and higher education experts.

The conference discussed the level of destruction inflicted upon the higher education sector in Gaza and approaches to rebuilding and strengthening the higher education system in a post-conflict context, in addition to the role of international academic institutions in supporting this vital sector. Dr. Tareq Emtairah, Taawon’s Director General, participated in one of the main sessions that addressed the role of international institutions in supporting and rehabilitating higher education in Gaza.



• June 2025 – London, United Kingdom

Taawon participated in the Friends of Birzeit University (FOBZU) annual conference titled “Emergency Support for Palestinian Higher Education: The Role of the International Academic Community,” held at the School of Oriental and African Studies (SOAS) at the University of London.

The conference discussed mechanisms for supporting Palestinian higher education, particularly in the Gaza Strip in light of the unprecedented challenges it faces, while emphasizing the importance of international academic partnerships in strengthening the resilience of Palestinian educational institutions.

During the conference, Taawon showcased the Isnad Initiative, outlining its objectives to support higher education students in Gaza through educational scholarships, ensure the continuity of the learning process, and strengthen the resilience of academic institutions in the face of ongoing challenges.

The conference sessions also focused on developing sustainable cooperation mechanisms, including academic partnership programs, joint research projects, fellowships, and scholarships, to support the continuity of the educational process and enhance the capacities of Palestinian universities.



• August and November 2025

Taawon participated in organizing multi-stakeholder consultations with the participation of local and international partners to develop an integrated framework for rehabilitation services in the Gaza Strip.

These consultations aimed to establish a coalition framework and long-term roadmap to advance the rehabilitation sector, within the context of developing “Gaza RehabCare” to strengthen sustainable responses to the growing needs of injured persons.



• **November 2025 – Doha, Qatar**

Taawon participated in the Second World Summit for Social Development organized by the United Nations, alongside leaders and representatives of governments and international institutions.

The summit aimed to renew international commitments to social development and accelerate progress toward the 2030 Sustainable Development Goals, focusing on issues of poverty, decent work, and social inclusion.

• **November 2025 – Ramallah**

In partnership with the Ministry of Social Development, Taawon organized a workshop titled “Building a Holistic System of Care for Orphans in the West Bank and Gaza Strip” held in Ramallah with the participation of national and international organizations and virtual attendees from the Gaza Strip. The workshop aimed to develop an integrated and sustainable national vision for orphan care. Taawon presented its “NOOR” initiative as a model for comprehensive care and the workshop concluded with recommendations on enhancing national coordination, upgrading information management systems, and building an institutional framework that ensures protecting the rights of orphaned children and sustainability of services.



Strengthening International

and Diplomatic Partnerships



During 2025, Taawon continued to expand its international presence and network through a series of high-level meetings with diplomatic representatives and international partners, as part of efforts to strengthen strategic partnerships that support the resilience of Palestinian communities.

Meetings were held with a number of ambassadors and representatives of international missions including the Spanish Consul General in Jerusalem, the Head of the Representative Office of the Republic of Austria, the Ambassador of Finland, in addition to the Ambassador of the Kingdom of Norway to Palestine. The meetings explored opportunities for cooperation and supporting Taawon's development and humanitarian programs implemented across various sectors.

Taawon welcomed a high-level international parliamentary delegation that included Mexican Senator José Gerardo Fernández Noroña, who reiterated his support for Taawon initiatives, particularly the "NOOR" Gaza Orphan Care Program.

At the institutional level, Taawon held meetings with international development agencies including the French Development Agency (AFD) to discuss opportunities for developing joint programs with sustainable humanitarian and development impact. Taawon also conducted field visits with international representatives, including representatives of Spanish Cooperation, to get a first hand look at Taawon projects in Jerusalem.

These meetings provided a platform to enhance Taawon's presence as a trusted international partner and to expand its network of partnerships in a manner that supports its programs in the fields of education, health, culture, relief, and the preservation of Palestinian heritage.



2025 Awards and Recognitions

2025 International Academic Freedom Award

The Isnad Initiative and the Emergency Committee for Gaza Universities received the 2025 International Academic Freedom Award, presented by the Middle East Studies Association (MESA), in recognition of efforts to protect the continuity of higher education in Gaza and ensure that students could continue their academic studies without interruption despite the widespread destruction inflicted on the education sector during the war.



Taawon Talks

A Platform for Dialogue on Palestinian Issues

TAAWON TALKS

the departure point is Palestine

Taawon continued to conduct its “Taawon Talks” series, an open intellectual platform bringing together intellectuals, researchers, academics, culture practitioners, and media professionals from Palestine and the diaspora to foster knowledge-driven discussion on the issues that shape present Palestinian society and the future.

These talks provided a platform for discussion and an exchange of perspectives among researchers, experts, culture and media professionals, and individuals interested in Palestinian affairs including Taawon members. This platform allowed an in-depth discussion on the challenges facing Palestinian society and explored potential pathways to strengthen community resilience while preserving Palestinian knowledge and memory.

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29.09.2025
الإنترنت - Monday

18:00
بنوفيت القدس - Jerusalem Time

TAAWON TALKS
حوارات التعاون

حارات التعاون: الإبادة والصمود - التاريخ الاجتماعي والمعرفي لغزة
Genocide and Resilience - Gaza's Social and Intellectual History

SCAN TO JOIN

المتحدثون
SPEAKERS

ميسرة الحوارية: كارمن كشك
Moderator: Carmen Kishek

الدعوة عامة والحوار سيكون باللغة العربية
Public invitation.
The talk will be held in Arabic.

د. أباهر السقا
Dr. Abaheer El-Sakka

د. عبد الرزاق التكريتي
Dr. Abdel Razzaq Takriti

نقطة الإنطلاق فلسطين
The departure point is Palestine

taawon.org

التعاون
TAAWON



“Gaza is not merely a city reduced to either misery or heroism; rather, it has a rich and versatile urban and social history that has been marginalized over the course of time. It is often treated as a homogenous mass, while in reality, it is a multifaceted city with an extensive history that transcends these narratives.”

Abaheer El-Sakka, from the session on “Genocide and Resilience: Gaza’s Social and Intellectual History”

The series also hosted **Ambassador Ramez Demashkieh**, Chairman of the Lebanese-Palestinian Dialogue Committee in a session that examined the situation of Palestinian refugees in Lebanon and the challenges associated with their rights, legal status, and their daily lives in light of the rapid changes in the region.

Another session titled **“Sailing for Palestine: Voices from the Freedom Flotilla”** hosted a number of activists and humanitarian advocates who participated in the Freedom Flotilla bound for Gaza. The participants shared their stories regarding the motivations behind their participation in the solidarity mission, their experiences during the journey, and the importance of international solidarity mission to keep the Palestinian cause alive in global consciousness.



“We sail to Gaza not because we think we will change everything, but because we cannot turn our faces far away. Because our people are under a blockade and they are facing a genocide. They deserve more than sympathy. They deserve collective action and people who place their bodies in the face of injustice and refuse to let it pass unchallenged.”

Huwaida Arraf, from the session “Sailing for Palestine: Voices from the Freedom Flotilla.”

Taawon Talks sessions are held virtually with some sessions dedicated exclusively to Taawon members to foster internal dialogue and exchange of ideas while others are open to a wider audience, allowing a platform for dialogue and exchange of knowledge on the issues that shape the Palestinian present and future.

Taawon

Programs

Total Number of Beneficiaries

+ 853,000

Programmatic Expenditure

\$ 36.7 million

Donations

\$ 39.7 million



During 2025, Taawon continued to implement its development and humanitarian programs in Palestine and Lebanon within a comprehensive strategic framework aimed at investing in people and enhancing the resilience of local communities in the face of growing humanitarian, economic, and social challenges. Taawon worked on directing its interventions to respond to the urgent needs of the beneficiary communities while maintaining the long-term focus on strengthening human capacities and sustainable development.

Taawon programs are based on three primary strategic pillars:



Through these pillars, Taawon implemented the programs mentioned below based on their alignment with the strategic paths that support the resilience of Palestinian communities and strengthening their capacity to endure and develop.

Pillar	Program
Investing in People	<ol style="list-style-type: none"> 1. Orphan Care 2. STEM- Enabled Schools 3. Learn to Lead 4. Doors to Education
Building Resilient Communities	<ol style="list-style-type: none"> 1. Revitalization of Old Cities 2. Health Forward 3. Sustainable Livelihoods 4. Towards stronger societies 5. Living identity
Securing Humanitarian Relief	<ol style="list-style-type: none"> 1. Emergency Response 2. Humanitarian Assistance



Taawon’s diverse programmatic interventions throughout the year were tailored to meet the needs of the various areas of operation. Interventions combined meeting humanitarian needs and fostering recovery amid ongoing crises. These program interventions achieved tangible impact across several sectors including humanitarian aid, social welfare, education, health, culture, institutional capacity building, and youth economic empowerment.

Taawon implemented its programs through an extensive network of local partners that includes civil society organizations, academic entities, and international institutions, while ensuring coordination and alignment with relevant specialized authorities and national plans. This approach enhanced the program’s capacity to reach the most vulnerable groups and ensured the sustainability of development impact across the targeted communities.

Taawon’s work continued throughout the year despite the challenging conditions in the field that limited access to various areas of operation including the Gaza Strip, the West Bank, the city of Jerusalem, and refugee camps in Lebanon.

Taawon’s interventions in the **Gaza Strip** received the largest share of program funding during the year, reaching approximately **40%**. These interventions included large-scale humanitarian projects that respond to the severe inhumane conditions resulting from the aggression on the Gaza Strip, with a specific focus on working with the most vulnerable groups to protect them and invest in people.

In the West Bank, interventions focused on supporting local development, improving sustainable livelihoods, strengthening agricultural communities and the local economy as well as developing education that is based on innovation and technology, and enhancing the role of community and cultural institutions. Programs also included supporting cultural and youth initiatives and improving the capacities of local institutions in risk management and emergency response, thereby contributing to the resilience of local communities and their ability to face the growing challenges.

In the city of Jerusalem, Taawon worked on implementing multiple programs aimed at strengthening the resilience of the Jerusalemite community, preserving their cultural identity, expanding access to education, supporting community institutions, and preserving cultural heritage in the city, in addition to providing humanitarian and health assistance to those most in need.



Furthermore, Taawon continued to implement the Old Cities Revitalization Program and included a number of historic urban centers across Palestine to preserve architectural heritage, improve living conditions for residents, and rehabilitate historic urban areas to contribute to the socio-economic resilience of local communities.

In Lebanon, Taawon continued implementing its programs in Palestinian refugee camps. These programs aim to improve access to education, enhance community services, and support the most vulnerable groups including children, the elderly, and persons with disabilities. Taawon also provided basic humanitarian aid to families most affected by the difficult economic conditions. Taawon interventions took place in a number of Palestinian camps in northern and southern Lebanon, including Nahr el-Bared, Beddawi, Burj el-Barajneh, Wavel (Al-Jalil), El-Buss, Rashidieh, and Burj el-Shemali among other Palestinian camps, ensuring broader access to services and equitable distribution of support among refugee communities.

These programs reflect Taawon's integrated development model that combines immediate humanitarian response with investment in sustainable development while enhancing the capacity of Palestinian communities to remain resilient and recover in the face of complex political and economic challenges.

2025 stands out for integrating humanitarian response and safeguarding long-term development pillars



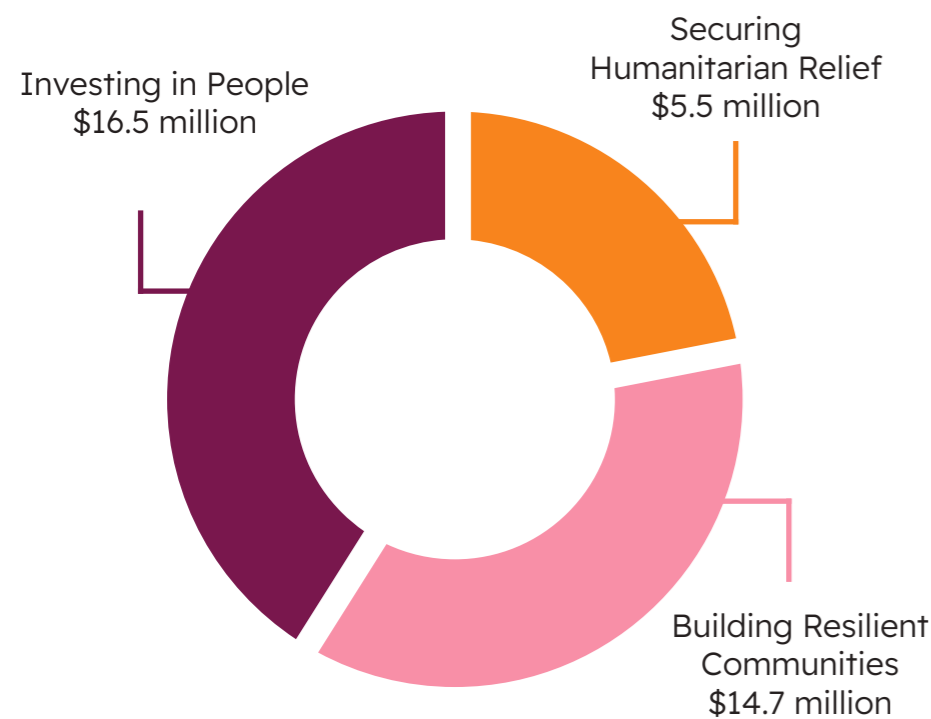
2025 Financial

Indicators

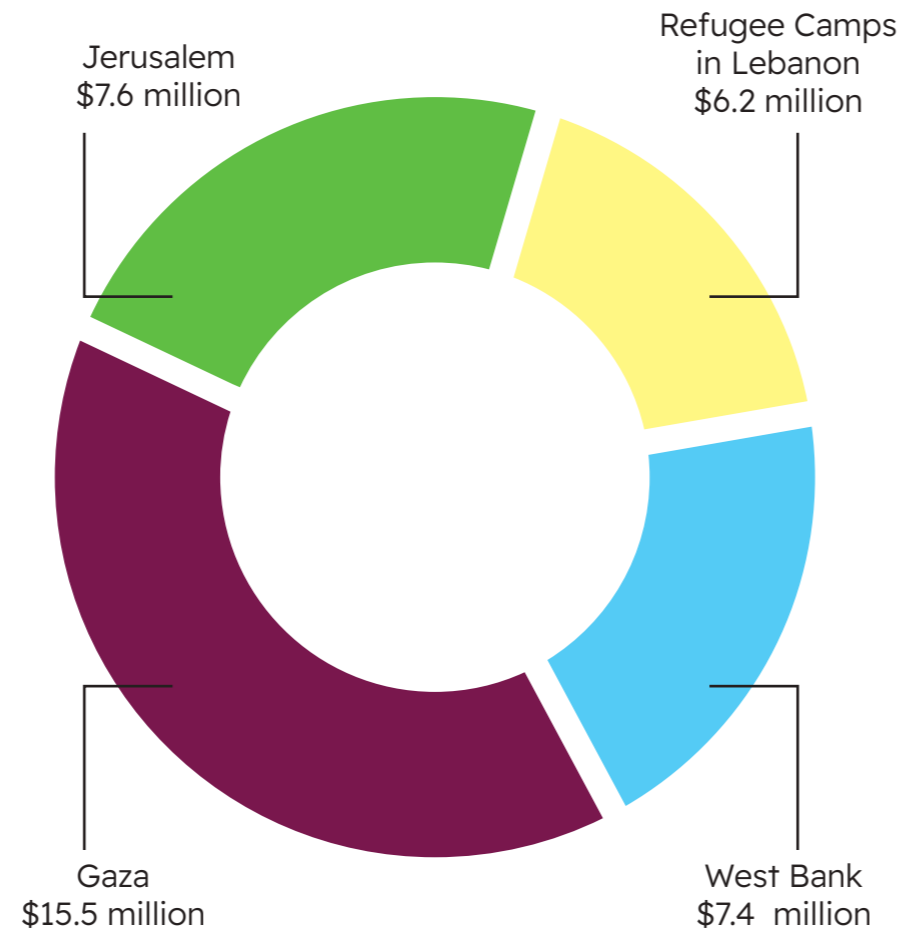


Expenditure by Strategic Pillar

In 2025, Taawon implemented programs and projects with a total value of approximately **\$36.7 million** across the Gaza Strip, the West Bank, Jerusalem, and Lebanon.

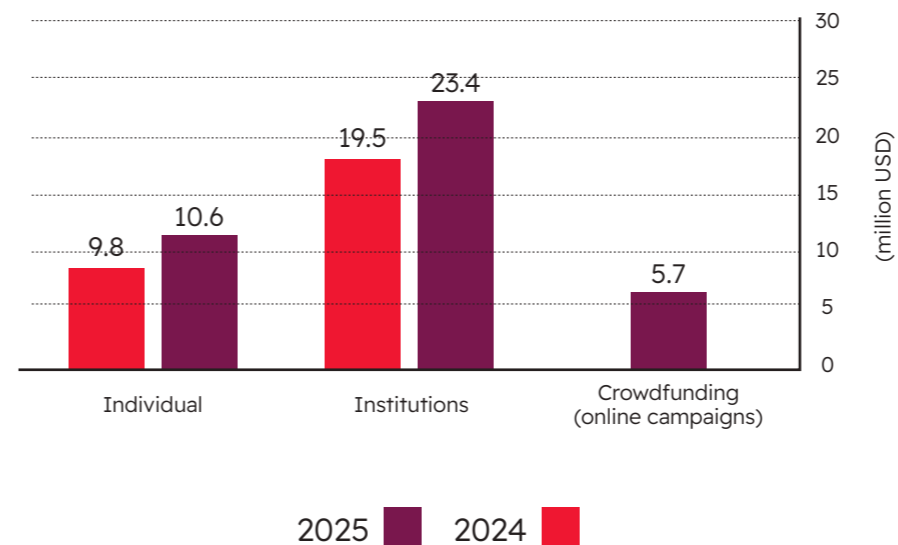


Expenditure by Area of Operation



Fundraising

The total funds raised in 2025 reached approximately **\$39.7 million**, distributed as follows:



2025 Highlights of Taawon's Work



Pillar I: Investing in People

Investing in People is a key pillar of Taawon's operations and serves as the cornerstone for long-term recovery and preservation of dignity within Taawon's operations that aim to develop Palestinian human capital by expanding access to education, providing orphan care, fostering innovation, empowering youth, and safeguarding access to education during times of crisis. This is achieved through key flagship programs, including: orphan care, Doors to Education, STEM- Enabled Schools , and the Learn to Lead Program, which strengthens youth skills and leadership capacities. This pillar accounted for 45% of Taawon's total program expenditure.

Strategic Impact

Key achievements of the Investing in People pillar included:

- Protecting access to higher education in the Gaza Strip in light of the unprecedented challenges facing the university system.
- Expanding innovative and STEM-based education programs in the West Bank and Jerusalem to enhance the delivery of high-quality educational services.
- Providing a safe and supportive environment for orphaned children in Gaza by delivering comprehensive and integrated services.
- Sustaining access to education for Palestinian refugees in the camps in Lebanon.
- Enhancing youth empowerment and skills through the Learn to Lead program.

Results in Numbers

42,000 + Beneficiaries

Higher Education (scholarships, workshops, and training)

+ 6,946 university students

School education

5,936 More than students benefited.

110 More than teachers benefited.

Early Childhood

6,500 children benefited

Vocational Training

122 youth benefited.

Orphan Care

More than **22,500** orphaned children benefited through orphan care programs (Mustaqbali, Wajd, and NOOR).



1. Orphan Care Program

The Orphan Care Program is one of the flagship humanitarian programs implemented by Taawon. It aims to provide comprehensive care for orphaned children across Palestinian communities through integrated interventions that include education, healthcare, psychosocial support, and economic empowerment.

The program is implemented through three major initiatives: “NOOR” Orphan Care which cares for orphans from the recent aggression on the Gaza Strip in addition to the “Mustaqbali” and “Wajd” initiatives, which provide care for orphans from previous aggressions on the Gaza Strip. The program provides an integrated model of support to orphaned children throughout different stages of their lives by delivering comprehensive services to protect them and enhance their access to education, healthcare, and social integration.

“NOOR”

Gaza Orphan Care Program



Following the outbreak of the aggression on Gaza in 2023 which left an unprecedented number of children without one or both parents, Taawon in partnership with the Bank of Palestine Group launched a large-scale national initiative under the name “NOOR.” The initiative aims to provide integrated, long-term care for 20,000 orphans of the aggression, making it one of the largest orphan care initiatives in the region.

This year, “NOOR” succeeded in providing care to **20,923 orphaned children** despite the challenging conditions of the ongoing aggression. Interventions included providing ongoing humanitarian assistance, psychosocial support services, healthcare, and education.

Coordination and Complementary Efforts

Developed an integrated digital platform for case management and service coordination to ensure the integration of services provided and coordination among relevant partners and stakeholders. The “NOOR” initiative also contributed to creating **300 job opportunities**, helping to strengthen the program’s economic impact while reinforcing its humanitarian mission to support orphaned children.



Humanitarian Assistance Restores Hope: The Story of Tahrir Mahmoud

Between the rubble and hardship of life in Gaza, unforgettable stories of resilience emerge. One of these stories is that of Tahrir Mahmoud, a widow and mother who now cares for six children including twins who have not yet made it to their first birthday. On November 16, 2023, her home in the Al-Zaytoun neighborhood was hit by an airstrike that killed her husband, two of his brothers, and his uncle. As the bombardment intensified, Tahrir was displaced multiple times until ultimately, she ended up in a tent in Deir al-Balah, where she endured the harshest conditions, deprived of basic necessities of life including food, water, and safety.

“Thanks to Taawon, I did not give in to despair. I was able to secure my children’s needs. This assistance was not just support; it was the key to a dignified life for me and my children.”

— Tahrir Mahmoud, Mother and NOOR Initiative beneficiary

Despite all this pain, Tahrir did not allow her circumstances to break her. Instead, she registered with Taawon, which quickly provided her with essential aid that included clothing, food supplies, and hygiene packages for her children. Her story reflects remarkable resilience and highlights the vital role humanitarian organizations play in supporting families during times of crisis.



An orphan's smile the beginning of hope

"I will never forget this day"

"This is the first time I get to choose something by myself."

"I was so happy that I got to take something for my siblings too."



"I used to feel completely helpless about Salah's condition. But, with each session, I saw a small improvement that gave me hope. Today, I can finally hear Salah calling me 'Mama, Mama.' He is also calmer and can now express his needs more independently."

— Salah's mother, a "NOOR" Initiative beneficiary.



Humanitarian Aid

Food Parcels and Hygiene Kits Distributed



Psychological Support



Healthcare



Education



“Mustaqbali” -

Supporting Children Orphaned
During the 2009 aggression on Gaza

During 2025, the program provided educational services to **170 of the program's orphans enrolled in university** to support the continuity of their education. It also supported the school education of **230 students**, boosting their opportunities to achieve academic excellence, develop skills, and build their future.



“Wajd”

Caring for Children Orphaned
During the 2014 aggression on Gaza

The Wajd program continues to provide integrated care for orphaned children through humanitarian and educational interventions aimed at supporting their stability and improving their living conditions. During 2025, the program delivered services for orphaned children and their families by providing humanitarian aid and winter essentials to households, in addition to supporting the education of **1,250 orphaned children**, helping to enhance their opportunities to continue their education and integration into society.

STEM- Enabled Schools

STEM- Enabled Schools Program continued its efforts during 2025 focusing on innovation- and technology-based education in Palestinian schools by enhancing the learning environment, strengthening teachers' capacities, and integrating digital learning and robotics into the educational process.



Key Program Achievements:

- Accreditation of **18 Palestinian** schools as STEM schools according to European standards with **6 schools accredited at an advanced level**.
- **71 teachers** received micro-credentials and international accreditation in STEM education. Implemented an educational exchange program in Finland.
- Implemented specialized training programs for teachers and school principals on STEM education methodologies and its integration into the school environment.
- Trained **29 teachers** to integrate technology into the educational process in Jerusalem.
- Upgraded the school educational environment to align with the implementation of the STEM educational approach including

the rehabilitation of education laboratories in 13 schools in Jerusalem and the equipping of **7 schools** with integrated robotic kits, dedicated computers, 3D printers, and lab equipment.

- Trained **39 students** on project-based learning, multiple intelligences, and vocational education in Jerusalem.
- Launched the STEM Olympiad (2025–2026), with the participation of approximately **5,000 students** from the West Bank, Jerusalem, and the Gaza Strip.

“This visit inspired me to integrate technology, arts, and mathematics in a fun and practical way. It also gave me new insight into creating interactive learning spaces in our schools.”

Teacher participating in the educational trip to Finland, under the STEM-Based Approach Program.

“The new laboratory made a huge difference in the learning environment.”

Principal of a STEAM-Based School in Jerusalem

“The educational support helped my daughter to stay in school.”

Parent of

“Learn to Lead” Program

The **“Learn to Lead”** Program aims to empower Palestinian youth and enhance their role in leading socio-economic change by developing their skills and connecting them with future employment opportunities that align with the rapid transformations in the job market and technological and digital advancements.



Key 2025 Program Achievements:

- Completed an in-depth national study that identified potential high-demand sectors and skills for the future. The study provided a gap analysis of education outcomes and labor market needs, with a particular focus on opportunities for youth and women.
- Signed a partnership agreement with the **International Finance Corporation (IFC)** to expand opportunities for skills development and connect young people with future economic opportunities.
- Built an integrated partnership system that includes local educational institutions, international platforms, private sector entities, and civil society organizations to provide flexible, officially recognized learning pathways.

“For Future leaders in the Service of the Palestinian People” Program

In 2025, Taawon continued to invest in the capabilities of Palestinian youth and concluded the second round of the On-the-Job Training Program, titled “For Future leaders in the Service of the Palestinian People,” which provided six trainees with a valuable learning and professional development experience. Taawon also launched the third round of the program, broadening its impact and paving the way for a new generation of ambitious youth to gain experience and build their careers with confidence.



2025 Program Graduates:

Mohammad Al-Shakhshir – Ramallah, Yara Al-Barghouthi – Ramallah, Leen Al-Joulani – Jerusalem, Sumaya Hassoun – Lebanon, Aya Al-Sayes – Ramallah, Heba Karajah – Ramallah.

“This experience was an important step in my professional journey. It introduced me to the work of civil society organizations and prepared me to continue working in this field.”

Yara Al-Barghouthi, On-the-Job Training Program trainee

4. Doors to Education

The program is based on the conviction that education is a fundamental pillar for resilience and development and it implements integrated interventions that cover various stages of learning from **early childhood education** through school and **vocational education** to **higher education**. It focuses on developing the educational environment, building the capacities of teaching staff, and expanding access to education particularly for the most vulnerable groups.

Key Initiatives and Achievements

Isnad Initiative- helping university students in Gaza to resume their education

The Isnad initiative is a core component of the **Doors to Education** program under the Investing in People pillar. It aims to strengthen the resilience of the higher education sector in the Gaza Strip, ensuring its survival and ability to serve the public while preventing disruptions to students' academic progress, in addition to empowering Gaza students to continue pursuing their university education.



During the year, "Isnad" successfully contributed to:

Supporting **5,475** **university students** to continue their education.

Empowering **1,809** **graduates** to complete their graduation requirements.

Supporting **6** **higher education institutions in the Gaza** Strip to remain operational and continue serving students.



The initiative prioritized support for students pursuing disciplines that are essential to meeting local labor market demands, particularly in the health and education sectors, which are expected to serve as key drivers of future recovery. It also targeted fields with strong remote employment potential, including technology, programming, and media.



"Despite the destruction, the difficult economic situation, and the psychological stress we face, we still try to hold onto a glimmer of hope so we can learn and rebuild our society."

— Female student beneficiary from Gaza, Isnad Initiative



"This support did more than help me obtain my degree, it unleashed the life I fought so hard for."

Doaa Al-Tanani, interior design student at Al-Aqsa University, an Isnad beneficiary.



"I treated patients in the dark before I received my degree and today, I serve with dignity and purpose."

Adham Al-Zuraie, nursing graduate from the University College of Applied Sciences, one of the Isnad initiative beneficiaries.





“I was able to graduate even in the midst of bombardment and fear, thanks to the Isnad Program. My graduation robe turned into a shield of patience, and my degree is a victory over pain. My dream is still alive and I will keep fighting for it. Fear tried to steal my future, but Isnad restored my hope. I studied by candlelight and graduated despite everything. I am a graduate from beneath the rubble, from the heart of the siege. I am an Isnad graduate.”

- Jenin El-Farra, a multimedia technology and web development major at the Islamic University of Gaza.



“From the onset of the aggression, life came to a halt. We were displaced to a tent, leaving behind our home, memories, and everything we owned. I couldn’t stop thinking about the books I left behind, it was as though I had lost a part of myself. Then the Isnad scholarship came along, giving me a breath of life in the midst of this suffocation. I pursued my studies despite all the conditions. It was a different experience but it restored my sense of value and purpose. My graduation wasn’t just a fleeting moment. It was proof that I am stronger than the war, bigger than the pain, and that a future is still possible.”

— Amjad Al-Dahdouh, pharmacy major at Al-Azhar University.



Inas Musheer Juma’a Al-Bishiti

General Medicine, Al-Azhar University

With the outbreak of the aggression, university education came to a halt and Inas’s life was turned upside down. Recalling that moment, she says: “I was preparing for a pathology lecture, and suddenly, my school bag became a bag for displacement. My medical textbooks were now intertwined with canned food and water.”

A 2025 graduate in General Medicine from the Gaza Strip, Inas faced immense challenges amid widespread destruction, repeated displacement, and the near-total collapse of essential services, including electricity, water, and healthcare. “We were living in a state of permanent uncertainty, never knowing whether we would survive or be able to continue with our lives at all,” she recalls.

Despite these circumstances, Inas remained committed to

her education. Alongside her studies and clinical training, she organized a breast cancer awareness campaign and pursued advanced training in key medical specialties, gaining valuable practical experience.

As face-to-face education was suspended, she found herself facing a difficult choice. “I used to study by candlelight and the internet was constantly disconnected. Still, I refused to let my dream collapse.”

At this critical time, the Canadian Palestinian Professional Foundation (CPPF) provided support through the project Supporting Health-Discipline Students in the Gaza Strip to Graduate from Universities and Colleges, implemented under the Isnad initiative by Taawon in partnership with non-profit universities in Gaza. The project enabled medical and healthcare students at Al-Azhar University and the Islamic University to meet graduation requirements by covering accumulated tuition fees.

Reflecting on this support, Inas says: “This support restored my faith that the world has not forgotten about us and that my dream of becoming a doctor did not die under the rubble.”

Graduation day arrived unlike anything she had imagined. Instead of a large auditorium, it took place through a phone screen. “When they called my name, ‘Dr. Inas Al-Bishiti,’ I felt that I had triumphed over the aggression, over fear, and over everything that tried to hold me back.”



Right to Education Project

Taawon successfully completed implementation of the **“Right to Education”** project in the West Bank, in partnership with **the Charitable Health Development Media Program**. The initiative aims to expand access to school and university education, while enabling Palestinian students to continue their education.

The project provided **125 university scholarships**, enabling students to pursue their higher education and alleviating the financial burden on their families. In addition, **936 school students** benefited from supplementary education programs in core subjects and developed their life skills, contributing positively to their academic performance and self-confidence.

At the higher education level, over **900 university students** participated in specialized training workshops focusing on scientific research, information technology, research ethics, in addition to social justice and the right to education. These activities contributed to the development of student-led educational advocacy initiatives.

The project also contributed to supporting the local community by generating **171 temporary job opportunities** for teachers and trainers helping strengthen teaching and training capacities within the local education sector.



Investing in People in Leba-

In 2025, Taawon continued to implement its education and development programs across the Palestinian refugee camps in Lebanon, with the aim of improving access to education and enhancing the opportunities for youth to learn and gain competencies.



Key Results:

- 6,500** children supported through Early Childhood Development Programs
- 122** youth supported through Vocational Education and Training
- 276** students supported in Higher
- 35** students at risk of dropping out supported in the Beddawi Camp



“The specialized training I received was critical to my work, particularly in designing inclusive learning activities. I can now clearly distinguish between modification and accommodation in classroom practices, ensuring that each child can engage with and benefit from learning according to their abilities. This has been a valuable addition to my professional development and a milestone I am proud of.”



Suhair Al-Ahmad, teacher at the Bait Atfal As-Sumoud Kindergarten, Early Childhood Program



“I was always at the top of my class. My dream was to become a doctor but I was forced to end my studies due to family circumstances. However, I didn’t give up. I left my home in the Mieh camp in the south and moved to Beirut to be closer to the university so I could continue my education. Today, I am in my fifth year of medical school and I work at the same time to support myself. I know I still have a long road ahead but it would have been virtually impossible without the support I received. Thank you for paving the way for me to become who I want to be!”

Student Fatima Akel, Beirut, beneficiary of the university education program



“My success in the nursing field and ranking fourth in Lebanon doubled my joy as it truly rewarded my hard work and determination. Today, after earning my Technical Baccalaureate, I aspire to enter university to open broader horizons for myself in the labor market. Without the scholarship that covered my tuition, I wouldn’t have been able to fully dedicate myself to studying and reaching this milestone. I feel a deep sense of gratitude to everyone who made this opportunity possible.”

Youssef Issa, Ein El-Hilweh Camp, Technical and Vocational Education Program Beneficiary



“The most powerful tool we have to face the world is education. It enables us to build a better future for ourselves, our families, and our community as a whole.”

Aseel Soboh, graduate in political science and international relations from the Lebanese American University (LAU) in Beirut; University Education Program, Taawon-Lebanon (Supported by the Arab Fund for Economic and Social Development)



Pillar II: Building Resilient Communities

This pillar aims to enhance the economic, social, cultural, and institutional resilience of local communities through the Sustainable Livelihoods, Health Forward, Towards stronger societies , Living identity, and Revitalization of Old Cities.

Program interventions implemented throughout the year contributed to strengthening community resilience and supporting people's ability to remain on their land, despite the severe conditions experienced across Taawon's areas of operation in Gaza, Jerusalem, the West Bank, and the refugee camps in Lebanon.

Key achievements under this pillar during the year included:

+130,000



citizens benefited from the programs implemented in the building resilient communities pillar.



Revitalization of Old Cities

Throughout 2025, Taawon continued to implement the Revitalization of Old Cities Program in Jerusalem and expanded its areas of operation to include the cities of Nablus and Jenin in the West Bank. This program aims to preserve architectural heritage, improve the living conditions of residents, and rehabilitate historic urban areas to strengthen socio-economic resilience.

In partnership with local municipalities, community organizations and cultural heritage institutions, with support from regional and international donors, the program sought to protect the architectural identity of Palestinian old cities, enabling the adaptive reuse of historic buildings and improving the functionality of public and residential spaces. The program integrated historic building preservation, stability of local communities, institutional capacity building, and renewal of urban centers in alignment with the principles of sustainable urban development. The program achieved the following outputs this year across its intervention components:

Historic Restoration and Urban Preservation

- Rehabilitated **12 facades** and arches across several neighborhoods within the Old City of Nablus, contributing to structural security and improving the urban landscape.

Residential Rehabilitation and Community Stability

- Rehabilitated nine historic residential units in the Old Cities of Jerusalem and Nablus, supporting the resilience of Jerusalemite families and enhancing safety standards within these historic structures.

Open Space, Cultural Infrastructure, and Community Facilities

- Rehabilitated Riyad Al-Aqsa Kindergarten in the Old City of Jerusalem.
- Maintained and rehabilitated Al-Qamim Yard (Sahat al-Qamim) in Jerusalem, transforming it into a safe and vibrant public space to host social and cultural activities.



Capacity Building and Knowledge Development

- Implemented **6 specialized training courses** under the QUDSI Project that included:
 - Eco-friendly historic design and sustainable materials.
 - Digital documentation and AI-driven monitoring systems for historic buildings.
 - Stone preservation and restoration techniques.
 - Emergency stabilization and structural reinforcement of historic buildings (first aid for buildings).
 - Introduction to the evolution of cultural heritage architecture in Palestine.
 - Digital photogrammetry for historic buildings.
- Implemented an intensive 8-week course at Al-Quds University on the Restoration and Management of Cultural Heritage and Historic Sites, targeting 12 engineering students at the university.

Economic Revitalization and Revival of Commercial Centers

Rehabilitated storefronts in the Souq Al-Basal (onion market) area within the Old City of Nablus, benefiting 15 local merchants.



“We would like to thank Taawon, its leadership and the team working on the local restoration program in the old market. This initiative preserved the historic character of the souq and supported us in sustaining our businesses and securing our livelihood in these historic markets. We hope these projects continue, as they breathe life back into the old city markets and preserve their authentic identity.”

Mahmoud Al-Asi, one of the beneficiaries of the storefront rehabilitation project, souq al-basal, phase 4 in the Old City of Nablus



“He who does not thank the people is not thankful to Allah.. I, Jamal Houh, extend my deepest gratitude and appreciation to Taawon, the Old Cities Revitalization Program, and everyone who contributed to restoring our home in the Old City. This house is not just walls; it is a part of our family’s history, heritage, and the memories of our ancestors. The rehabilitation gave us hope that we can preserve our home and live in it safely and securely. We pray that Allah rewards everyone who contributed to this work abundantly. All respect and appreciation to those who participated in this restoration and repair. Thank you.”

Jamal Houh, beneficiary of the Houh family home restoration project, Old City of Nablus



“During my recent participation in the eco-friendly building design course with Taawon, I reflected on a lesson that was both simple and profound: change does not always require vast resources, instead it needs a smart idea and genuine commitment. From low-cost homes built by refugee families with their own hands to small design details that make a big difference, I realized that sustainability is not a luxury; it is a daily practice that can protect people’s lives and their dignity, especially in our Palestinian context that demands realistic and humane solutions.”

Eng. Khawla Al-Tawil, participant in the Eco-Friendly Design and Sustainable Materials for Cultural Heritage course



Health Forward Program

Program interventions throughout the year focused on expanding access to essential healthcare services in the Gaza Strip, as well as implementing initiatives that improve healthcare services for persons with disabilities. The program also worked on improving the quality of healthcare services provided to citizens in Jerusalem and the West Bank by strengthening the institutional capacities of healthcare providers. Program interventions implemented under the program during the year included:

Gaza Mobile Health Initiative



This initiative is an integrated humanitarian response launched by Taawon to support the overwhelmed healthcare system in the Gaza Strip, in light of the widespread damage to the health infrastructure. It aims to ensure the continuity of essential healthcare services and strengthen the healthcare system's capacity to respond to urgent medical needs by delivering vital services to the most vulnerable groups.

The initiative centers on deploying fully equipped mobile medical units that provide primary care clinics, emergency services,

maternal and pediatric health support, and mobile laboratories, ensuring access for affected communities and hard-to-reach areas. It also includes procuring and supplying critical medical equipment, including neonatal incubators to address acute shortages in life-saving services.

Taawon implements this initiative in cooperation with prominent international and academic partners, including the American University of Beirut (AUB), the Center for Disaster Medicine, and the Middle East Studies Center at Harvard University as well as coordination with the United Nations Development Programme (UNDP) and other humanitarian partners to guarantee effective outreach and operational sustainability.

During 2025, Taawon procured **12 solar-powered mobile medical** units to deliver diverse healthcare services, including:

- **5 primary** care units.
- **4 units** specialized in wound care.
- **2 mobile** laboratories for medical testing.
- **1 mobile** operating room.

Additionally, the initiative's interventions during the year



Gaza Rehab Care (GRC)



Gaza Rehab Care Initiative: A Palestinian Initiative to Rebuild Rehabilitation

In light of the compounding challenges facing the rehabilitation sector in the Gaza Strip, and the unprecedented surge in the number of people suffering from limb amputations due to the aggression, Taawon worked throughout 2025 to develop **the Gaza Rehab Care Initiative (GRC)** in partnership with a network of international medical and academic institutions.



The initiative was launched by forming a strategic coalition between Taawon, the Munib and Angela Masri Foundation, and the Global Health Institute at the American University of Beirut under the patronage of the Palestinian Ministry of Health, and in cooperation with the World Health Organization, the International Committee of the Red Cross, Imperial College London, and international experts. This joint global effort aims to support Gaza's healthcare system and enhance its capacity to respond to the increasing demand for rehabilitation services by serving approximately **6,500 people in Gaza who experienced limb amputations during the war**. This initiative delivers comprehensive services through a sustainable rehabilitation framework by building the capacity of local partners to provide specialized medical care, psychological support, physical rehabilitation, prosthetic limbs, and assistive devices, while supporting their reintegration into community life.



During the year, the GRC Initiative was successfully designed and established, including the completion of a baseline assessment, the development of program components, and the establishment of a governance framework covering **a 20-year period**.

Healthcare Services

Program interventions during the year contributed to supporting the operation of three medical field stations in the Gaza Strip located near displacement centers providing healthcare services to approximately **69,000 patients**, in addition to providing medical treatment to nearly **1,200 patients** in Jerusalem.

Strengthening Health Institutions and Building Their Capacity

Renovated the maternal and pediatric clinics at Al-Makassed Hospital in Jerusalem including rehabilitation, furnishing, and procurement of advanced medical equipment that enhanced the hospital's capacity to serve a larger number of patients and improved the overall quality of healthcare services.



Sustainable Livelihoods Program

The program aims to economically empower marginalized groups within Palestinian society, enhance local production capacities and optimize the use of natural resources to enable people to become more self-reliant and secure sustainable sources of income. The program's key outputs and interventions during the year included:

- Supported **100 women-led households** in rural communities across the West Bank through small income-generating businesses and business management training.
- Established **10 local community committees** to support marginalized groups.
- Implemented 9 community initiatives that strengthened community engagement.
- Rehabilitated and cultivated **30 dunams of land** in Gaza with vegetable crops, yielding approximately **100 tons** of fresh produce for local consumption amidst the severe food shortages in the Gaza Strip.



During 2025, the Water, Land, and Roads Investment Initiative contributed to improving natural resource management and enhancing agricultural infrastructure across various regions of the West Bank, with a particular emphasis on Area C. This intervention contributed to strengthening farmers' resilience and improving their livelihoods. The following components were implemented during the year:

- Constructed 6 water reservoirs.
- Rehabilitated and operated 3 agricultural water wells.
- Extended **8,000 linear meters** of irrigation networks.
- Installed 2 solar power generation units to sustainably power water irrigation systems.
- Salvaged **362 dunams** of land and planted **12,700 seedlings**.
- Rehabilitated and developed **74 rainwater** harvesting ponds and agricultural wells.
- Rehabilitated **85 linear** kilometers of agricultural roads, enhancing access to the land for cultivation across 11 marginalized rural communities.



Hala Moatasem:

From Pain to Hope

Hala Moatasem, 26, holds a degree in accounting, but she faced a grim reality after her husband was arrested, leaving her entirely on her own. Hala was left to support her young child without a source of income. Despite the severe psychological and financial obstacles, she refused to give up. Instead, she launched a home-based baking business utilizing basic skills.



Through direct financial support and specialized training provided by the project, Hala developed her skills, allowing her to increase production and improve the quality of her goods. Today, she runs a successful business that provides her with financial independence and stability.

Beneficiary of the "Enhancing the Resilience of Palestinian Families in Rural West Bank Communities" Project

From the Land Begins the Story:

Towards Conscious and Sustainable Agriculture

Land is no longer viewed solely as a resource to be cultivated. It can also be understood through data and scientific analysis.

In partnership with the Land Research Center and the Ministry of Agriculture, Taawon supported the development of Palestine's first national soil classification system under **the Water, Land, and Roads Investment Initiative**. The study mapped more than **139,000 dunams** across the West Bank, providing detailed insights into soil characteristics and agricultural potential.

Beyond generating knowledge, this system serves as a practical tool for farmers and policymakers, helping them identify suitable crops, improve productivity, and protect land resources from degradation. By enabling evidence-based agricultural decision-making, it contributes to more efficient and sustainable farming practices.

This milestone marks an important step toward strengthening agricultural planning and enhancing the resilience of Palestinian farmers.

This represents an important step toward strengthening sustainable agricultural planning and supporting the resilience of



Program: Building Resilient Communities

The program aims to build the capacities of civil society organizations and grassroots institutions in Palestine, enhancing their ability to deliver services across their areas of work and strengthening their resilience and supporting local communities and service providers. The program interventions across its various components achieved the following outputs this year:

- Strengthened the capacities of **2 grassroots organizations** in communities across the West Bank by supporting their operational capacities and enabling them to deliver their programs.
- Strengthened the operational capacities of **9 institutions** in Jerusalem, the West Bank, and the 1948 territories that enhanced their resilience and ensured the continuity of their services and programs including rehabilitation of facilities, development of internal systems, and supporting their programs according to the needs of each institution.
- Rehabilitation of facilities, development of internal systems, and supporting their existing work programs, each according to their specific needs.
- Enhanced the crisis-response readiness of grassroots NGO staff through a series of training packages covering leadership, disaster management, SPHERE standards, and camp management. The training strengthened the capacities of **60 young people** and staff members from community organizations.



“The training had a profound impact on both my personal and professional development. It provided me with practical skills in emergency response, teamwork, and communication, and helped me to become a more confident and responsible volunteer. Today, I am capable of effectively supporting my community and taking on a leadership role within the Palestinian Red Cross Society.”

Anas, Volunteer, Palestinian Red Crescent Society, “Enhancing the Readiness of Palestinian NGOs and Empowering Youth Leadership in Emergency Response Project” West Bank (Jenin and Tulkarem Governorates).



Living Identity Program

The program aims to contribute to the preservation of Palestinian identity and living cultural heritage and strengthening connections between Palestinian generations and their history and cultural heritage, ensuring its transmission across generations while developing and preserving the Palestinian narrative. During the year 2025, the program was able to achieve outstanding outputs, including:



- The Roots & Threads Project (hirfa wa hikaya), a specialized training initiative for adolescents in Jenin and Tulkarem that delivered **15 training courses** in embroidery, pottery, woodcarving, painting, photography, ceramics, and mosaics, benefiting over **220 young participants**.
- Implemented **30 cultural performances** and **4 training programs** for artistic performance troupes.
- Enrolled **200 students** in specialized music programs and cultural activities.
- Produced **7 documentary** films and published **2 research papers**. One focused on music and the other on Palestinian villages and historic narratives.
- Continued hosting Palestinian artists through the ongoing sponsorship of the Paris Studio residency.

From Shyness to Confidence: Joana's Transformation

At 14, Joana arrived at the “Roots & Threads” camp with low self-confidence and a reluctance to participate. She avoided group activities, stayed away from cameras, and preferred to observe from a distance. Whenever camp memories were being documented, she would shyly hide her face, saying, “No Auntie... please, no Auntie.”

The camp team responded by providing a safe, supportive, and inclusive environment. Gradually, Joana began to regain her confidence through trusting relationships with trainers and an atmosphere that respected her boundaries while encouraging self-expression.

Over time, she started joining activities, participating in physical games, and expressing her opinions with confidence. She developed a particular interest in storytelling sessions, which became an important outlet for self-expression and interaction.

Joana also excelled in embroidery and pottery, creating pieces inspired by local cultural heritage. Her growing participation helped her build friendships and develop a strong sense of belonging and cooperation.

Joana's journey demonstrates how a nurturing environment can empower children, transforming a hesitant young girl into a confident participant capable of expressing herself creatively.



“This artistic residency at the Cité Internationale des Arts in Paris was an extraordinary experience for me. It opened new horizons, allowing me to connect with artists from diverse backgrounds, and gave me the space to express my artistic vision through charcoal drawing and embroidery in a deeper, more impactful manner.”

Fayza, Visual Artist

Since 1999, Taawon has sponsored this studio for Palestinian artists based on a core belief in the power of investing in culture to strengthen the global presence of Palestinian culture. This sustained commitment enabled dozens of artists to develop their creative projects, engage in cross-border artistic dialogue, and to network with a global community that includes hundreds of artists from various cultures. The studio has become a vibrant platform for sharing the Palestinian narrative with the world through the universal language of art.



Building Resilient Communities in Lebanon

During 2025, Taawon's interventions in Lebanon focused on enhancing community-based services, supporting the elderly, expanding inclusion services for children with disabilities, and creating safe spaces for children and youth.



- Provided protection and health services to **943 elderly refugees**.
- Improved the quality of services across **12 local NGOs** serving persons with disabilities.
- Specialized inclusion and rehabilitation services reached **1,150 children with disabilities**.
- Rehabilitated and activated the Omar Abdel Hadi Sports Field, benefiting approximately **5,000 children and youth**.
- Supported the Ahmed Abu Ghazaleh Library, serving **1,283 children** and youth.
- Provided hospitalization services and kidney dialysis for **156 patients**.





“I used to work in the medical supplies sector, but I had an accident that severely impacted my mobility. I have four children who depend on me so I was forced to change careers. I started selling fish in the camp but the income barely covered my family’s needs. Today, I am planning to get a tuk-tuk to expand my business selling fish and vegetables. My biggest challenge was securing funding to expand my business and this support came at an appropriate time.”

Jamil Shalabi, Shatila Camp



“When you live your life alone at home, unable to move, you truly understand the value of someone knocking on your door just to check on your health and well-being. This project brought us support in many forms, from healthcare and food vouchers to physiotherapy sessions and social activities. At this age, every single moment of attention brings hope and happiness.”

Rahija Zaid, Beddawi Camp, Elderly Support Project Beneficiary



“This training marked a real turning point for our organization; it completely reorganized our vision of service delivery and helped align it with institutional standards and policies.”

Hisham Al-Ali, Director of the Women’s Charitable Society, participant in the Inclusive Services Capacity-Building Program in Lebanon, Inclusion and Disability Program



“My health took a sudden turn for the worse before I had even turned 30! I underwent kidney dialysis sessions three times a week, and since that time, my life has turned completely upside down. These sessions undoubtedly saved my life but they also changed everything. I had to stop working and my visits to the dialysis center became like a part-time job. Yet, I feel I have managed to adapt and I now belong to a new community at the center, one that I consider my second family.”

Sara Al-Hassan, Beddawi Camp, kidney dialysis project beneficiary

Pillar III: Securing Humanitarian Relief

This pillar represents the cornerstone of Taawon's rapid response and life-saving interventions. It focuses on delivering immediate emergency assistance, ensuring the continuity of essential services, working through local partners and adopting agile operational mechanisms suited to crisis contexts.



Throughout 2025, operations in this pillar demonstrated:

- High capacity for rapid, large-scale deployment and mobilization.
- Integration between immediate relief efforts and continuity of primary services.
- Maintaining high implementation rates despite difficult conditions and instability.



Results in Numbers

681,003 beneficiaries

29,871 food parcels

44,680 iftar and suhoor meals

4,662 personal hygiene and health kits

2,628 beneficiaries received clothing assistance

1900 children's gifts

18 recreational activity days

50 psychosocial support sessions



Humanitarian Assistance

During Ramadan, communities across Gaza, the West Bank, and Jerusalem came together in a shared act of solidarity and support.

Through trusted local partners, humanitarian assistance reached vulnerable families across cities, camps, and communities, helping them meet essential needs and observe the holy month with dignity despite challenging circumstances.

Gaza Strip

699 food parcels **675** Ramadan iftar and suhoor meals

Implementing partner: Al-Tawasol Forum Society

West Bank

500 hygiene and sanitation kits
300 food parcels
400 gift vouchers for orphaned children
350 Eid clothing vouchers
3 recreation and education activity days for children

Implementing partner: Seeds Association for Development and Culture.



Jerusalem – The Old City

860 food parcels and food vouchers
668 children received Eid clothing
1,500 children received holiday gifts
23,600 Ramadan iftar and suhoor meals

Implementing partners: Abnaa Al-Quds Club, Burj Al-Luqluq Social Center Society, Union of Charitable Societies, Jerusalem Awqaf and Al-Aqsa Mosque Affairs Department.

Emergency Response: Humanitarian Response in Gaza

In 2025, the Gaza Strip witnessed an unprecedented humanitarian crisis that led the Integrated Food Security Phase Classification (IPC) to warn of famine conditions in Gaza in August 2025. Despite the ceasefire, approximately 1.9 million people remained displaced due to widespread destruction that affected nearly 94% of healthcare facilities and 90% of residential infrastructure.



To fulfill its humanitarian and development mission, Taawon intensified efforts to respond to urgent needs by leveraging its local partnerships and institutional capacities. Taawon implemented one of the most extensive community-based humanitarian responses in the Gaza Strip through 11 local partners, addressing the basic needs of the hardest-hit groups while upholding financial accountability and oversight standards despite the complex security challenges.

Key Results

- Reached **126,915 displaced families**, equivalent to **630,049 individuals**.
- Distributed **15.4 million liters** of clean drinking water.
- Distributed **12,253 dry food parcels**.
- Distributed **4,901 fresh food parcels**.
- Served **20,405 hot meals**.
- Distributed winter and hygiene supplies including:
 - 1,912 hygiene kits**.
 - 825 winter clothing parcels**.
 - 2,250 women's hygiene kits**.
 - 785 winter blankets**.
- 50 psychosocial sessions**, benefiting 600 children.
- 15 recreational therapy days**, benefiting 4,528 children.

Voices from the Field

“The food parcel helped us cover our basic needs and helped me provide proper meals for my family.”

Beneficiary from the Al-Wehda Camp

“I didn't expect to find all this variety inside the parcel... it made us feel like someone still cares about us.”

Um Mohammad, Al-Nuwairi Camp



Emergency Response-Humanitarian Support in the West Bank – “Together We Persevere” Campaign

Under the umbrella of the “Together We Persevere” campaign, in 2025 Taawon implemented urgent relief interventions targeting affected and displaced families in the northern governorates of the West Bank.

Interventions included the distribution of 1,290 food parcels in the Jenin, Nur Shams, and Far'a camps in addition to supporting hospitals and healthcare centers with essential medicine and medical supplies that contributed to sustaining health services in the face of the deteriorating humanitarian conditions.

These efforts directly responded to the heightened crisis in the region which led to the displacement of tens of thousands of residents. Taawon continues to support affected families and strengthen their resilience.

“The emergency relief project for displaced families in Tulkarem came at a critical time as it provided families with essential food items and hygiene supplies. Despite severe access restrictions, it made a tangible difference in helping families meet their basic needs.”

Anfal, Project Coordinator, Al-Awda Center.



Humanitarian Assistance in Lebanon

Humanitarian interventions in Lebanon focused on addressing urgent health and economic needs of the most vulnerable families, providing a vital safety net amid the ongoing economic crisis.

Key Results

- Emergency aid reached 9,568 beneficiaries.
- Provided basic assistance and food support to 658 elderly people and persons with disabilities in the Tyre camps



“I am a widow who supports herself. My only source of income comes from selling wild seasonal greens such as mallow (khubaiza) and grape leaves. I go from one area to another, returning to the camp to sell the harvest I gathered. Three-quarters of that income goes towards paying heating expenses in the winter, leaving me with very little left so I have to ration my heating as much as possible. This fuel voucher will help me keep my home warm for about a month, which is wonderful!”

Samira Shar’at, Al-Jalil Camp, humanitarian assistance project beneficiary.

“This initiative took a heavy burden off my shoulders. It helped me secure our daily necessities, the simplest of which has become completely out of reach due to rising prices, which have forced us to carefully ration everything.”

Marwa Al-Sayyed, a mother of four from the Shatila Camp. A beneficiary of food voucher distributions targeting Palestinian families in the Mar Elias and Shatila camps in Beirut.

Publications

and Studies

General Statistics

Second-Year Statistics

20,621 Orphan
10,663 Family

Sponsorships

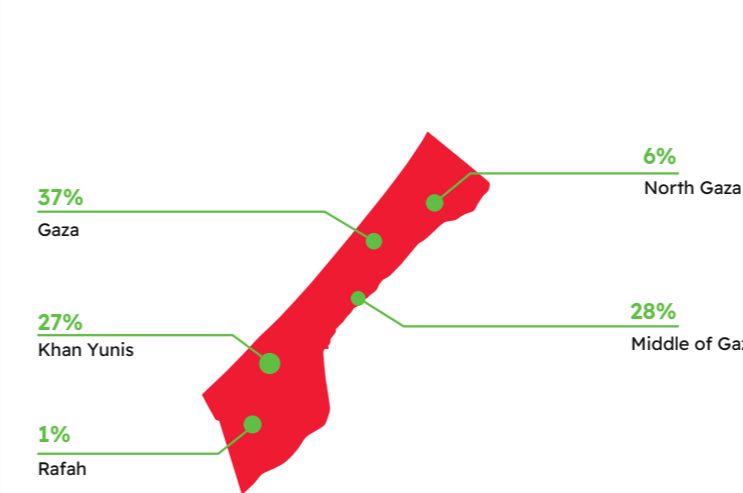
4,181 Sponsored Orphan
204 Sponsor, **172** Sponsorships

Exited the Program

875 Orphan
196 Family



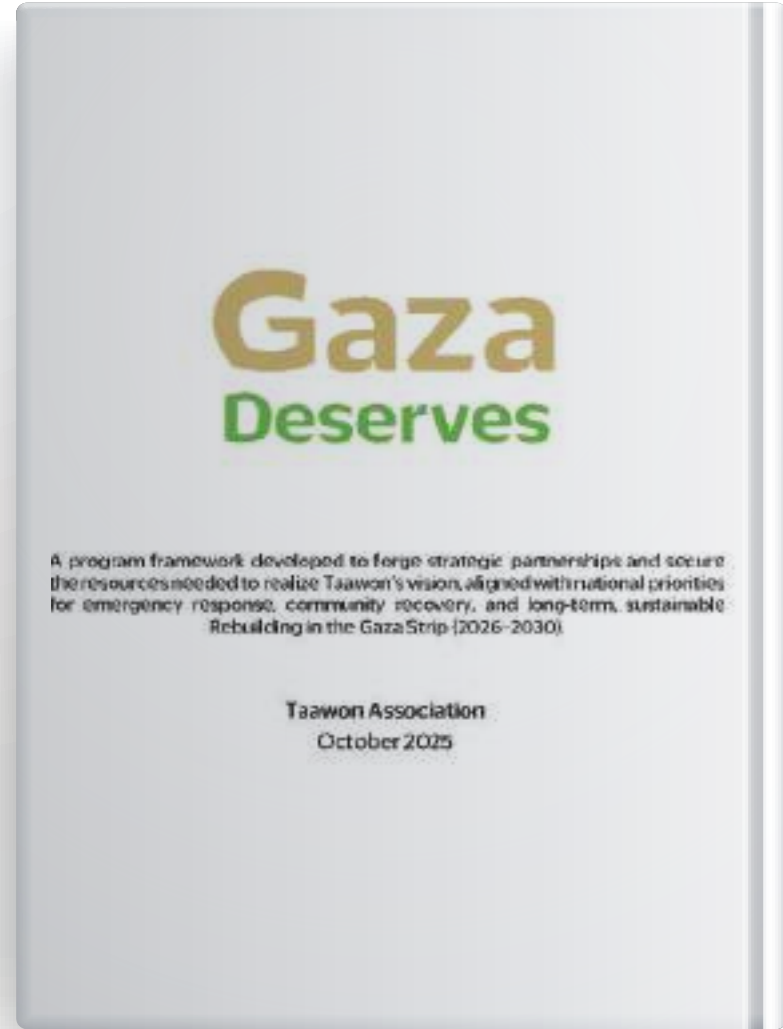
Distribution of Orphans by Governorate and Gender



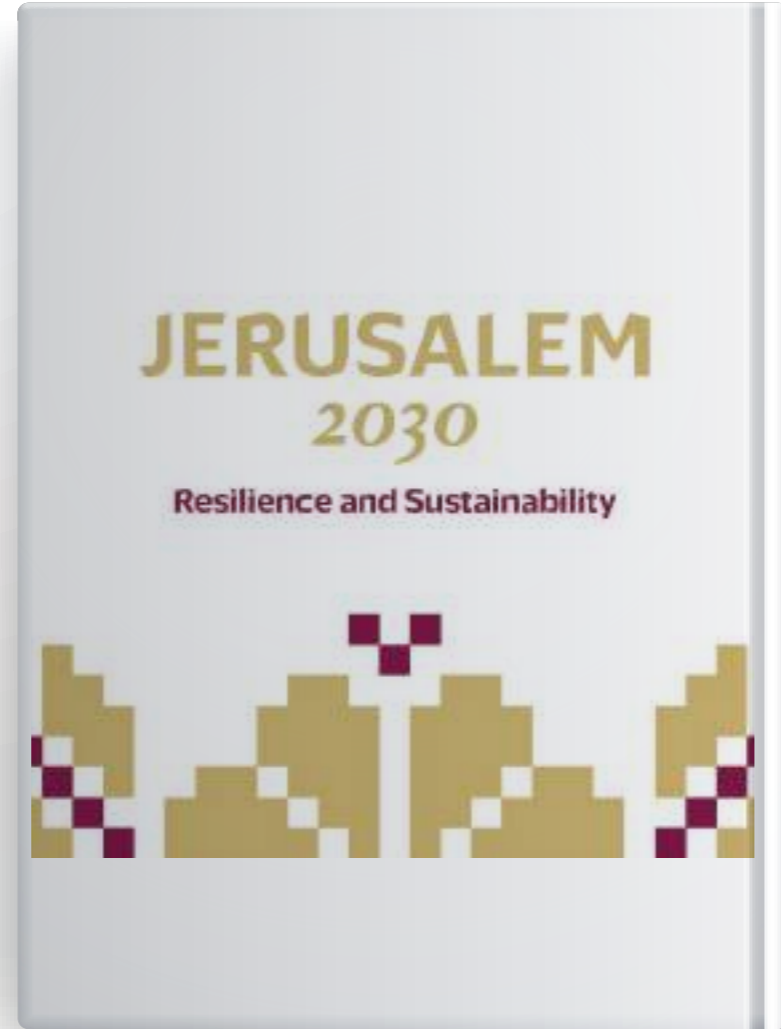
Governorates	Male	Female	Total Number of Orphans	Total Number of Families
Unknown	52	58	110	59
North	708	623	1,331	753
Middle of Gaza	2,966	2,848	5,814	3,004
Outside Gaza	8	10	18	10
Khan Yunis	2,799	2,710	5,509	2,776
Rafah	51	58	109	49
Gaza	4,007	3,725	7,730	4,012
Total	10,591	10,030	20,621	10,663



Launched the digital platform for “NOOR” Orphan Care Initiative



Developed and launched the roadmap document “Gaza deserves 2025”



Developed and launched the roadmap document Jerusalem 2030”



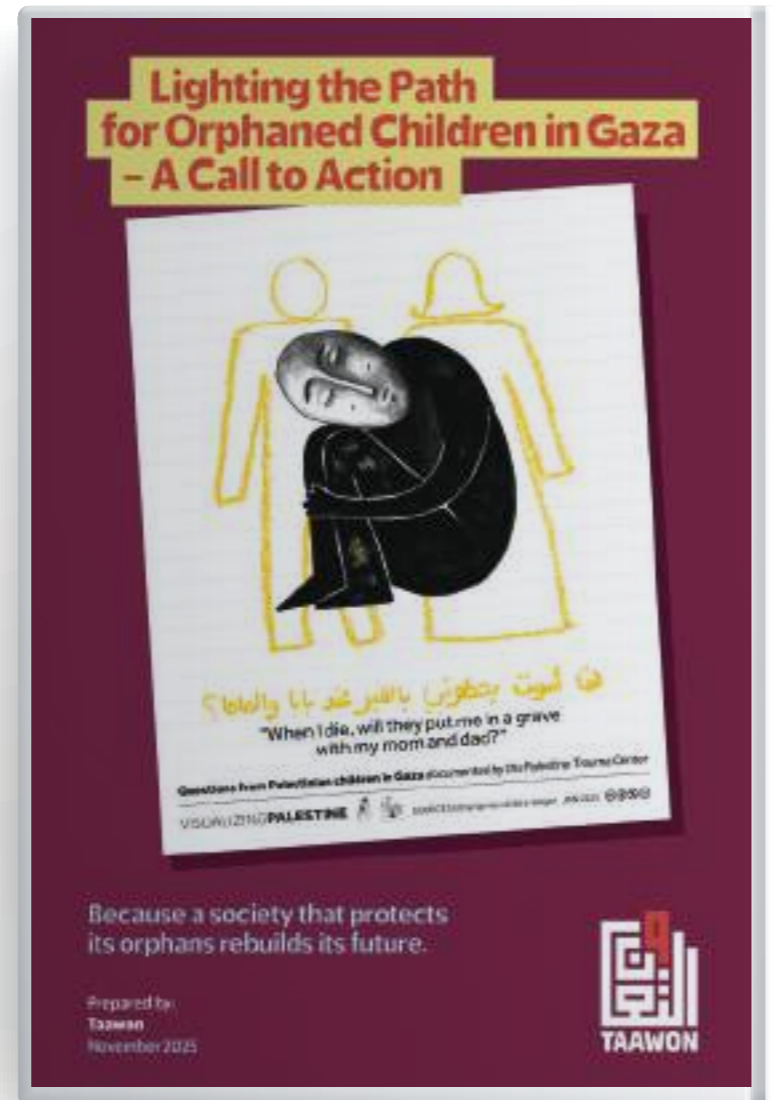
Research study on Promising Sectors and the Skills that Need to Be Strengthened and Developed among Palestinian Youth
Learn to Lead Program
taawon.org/sites/default/files/FINALL-1.PDF





**Research Study on Orphaned Children in the Gaza Strip
“NOOR” Gaza Orphan Care Initiative for Children
Orphaned by the aggression on Gaza (2023–2025)**

taawon.org/sites/default/files/1-Orphan Care-EN-NOV 2025-%28Review only%29.pdf



The study, *Rebuilding Rehabilitation Services for Amputees in Gaza*, was jointly developed by Taawon, the Munib and Angela Masri Foundation, and the Global Health Institute at the American University of Beirut. It provides a comprehensive and unprecedented assessment of the rehabilitation sector in the Gaza Strip following the aggression. Drawing on the World Health Organization’s health system framework, the study analyzes the current state of rehabilitation services and highlights the severe disruption of the sector resulting from the widespread destruction of health infrastructure, acute shortages of specialized personnel and medical equipment, and the dramatic increase in the number of people requiring rehabilitation services.

The findings reveal a critical gap between the growing need for rehabilitation services and the sector’s current capacity to respond, particularly in the areas of prosthetic care and long-term rehabilitation. The study warns of significant humanitarian and public health consequences in the absence of urgent and coordinated action. It also presents a practical roadmap for rebuilding the rehabilitation sector, focused on strengthening local capacities, enhancing coordination among partners, and directing resources toward priority needs to ensure a sustainable, comprehensive, and long-term response for injured individuals in Gaza.



Key Milestones of 2025



January: Taawon's Old Cities Revitalization Program in partnership with the Palestinian Museum launched the book "Jerusalem in the Mamluk Era: History and Architecture" by Dr. Nazmi Al-Jubeh. The launch event, held at the Palestinian Museum in Birzeit, included a visual exhibition inspired by the book's chapters.

The exhibition ran until the end of January 2025 before embarking on a tour that included the Yabous Cultural Center in Jerusalem and several Palestinian universities including Dar al-Kalima University in Bethlehem, Al-Quds University, and An-Najah National University in Nablus. The exhibition aimed to expand public engagement and enhance awareness of the city's history and cultural identity.



March

Taawon and Ooredoo Palestine signed an agreement to support Gaza orphans during the holy month of Ramadan.



March

The Bank of Jordan renews Taawon membership by supporting diverse programs.



April

A Memorandum of Understanding is signed between the Jordanian Royal Medical Services and Taawon to deploy mobile healthcare services in the Gaza Strip.



April

A partnership is launched between the Ministry of Education, Taawon, and the Palestinian Academy to enhance STEAM education and empower both students and teachers.



April

Unveiled the outputs of the Palestinian Folklore Narrative Grant, “We Tell It to Stay.” The grant resulted in the production of 44 visual aids that were digitally archived to preserve the national memory.



May

Taawon contributed to the development of an international report titled **Early Childhood Development in Gaza** that called for a global alliance and urgent action to protect children and secure their future.



June

A partnership with the **Palestinian American Medical Association (PAMA)** and the **Jordanian American Physicians Association (JAPA)** to provide integrated care for 900 children orphaned during the aggression through the NOOR Initiative with funding valued at \$1.3 million. This support includes food items, clothing, medical care, psychosocial support, and education in light of the difficult humanitarian conditions facing thousands of children in Gaza.





August

An agreement was signed between Taawon and the Canadian Palestinian Professional Foundation (CPPF) enabling 255 nursing students to complete their graduation requirements and support the health sector in Gaza.



December

Malaysia renewed and doubled its support for orphaned children in Gaza for the second year in a row, allocating an additional \$200,000 to support the ongoing operations of the “NOOR” initiative.

معاً... لرعاية أيتام غزة
Gaza's orphans are not alone.



December

Taawon and the Palestine Children's Relief Fund launched a strategic partnership to support orphaned children in Gaza.



December

The Abdulla Al Ghurair Foundation supported university students in Gaza through the "Isnad" Initiative, implemented by Taawon.



December

Taawon and BuildPalestine launched a strategic partnership to foster innovative social entrepreneurship in Palestine.



Mobilizing International Support for Higher Education The Isnad Initiative

As part of the Isnad initiative's efforts to support higher education in Gaza, an international academic course led by Professor Rashid Khalidi was launched, in partnership with academic institutions in the United States, mobilizing support and donations to support higher education and the Isnad Program. Taawon also organized a panel discussion at Brown University with the participation of academics and experts that discussed the current reality and challenges facing higher education in Gaza. It specifically highlighted the resilience of students and faculty and the role of the Isnad Initiative in providing emergency scholarships and supporting the sustainability of the educational process.

Taawon Members

Renewed Commitment and Lasting Impact





“It is my pleasure and honor to contribute to serving the Palestinian people through Taawon, a prestigious and pioneering institution that is considered the most important civil society organization working on sustainable development in Palestine, supporting the perseverance of our people, and supporting their ability to live with dignity as well as empowering Palestinian youth to continue the journey until liberation, God willing.

My vision for Taawon’s future starts with the critical importance of maintaining the institution’s presence and sustaining its strong contributions in all the areas in which it has made a robust impact. It must also have basic and key interventions in planning and action for Palestine, as without a doubt, engaging Palestinian expertise in national development efforts and partnering with effective civil society organizations is a matter of utmost importance in strengthening and supporting the resilience of our people in Palestine.

I envision Taawon thriving further the more it expands in granting youth greater opportunities and roles of responsibility, preparing them to shoulder the burden of the next phase. Taawon is transferring skills and knowledge to youth that the second generation gained through their own experiences which are now being passed on to a new generation of Taawon members by activating the crucial role of youth in developing innovative plans and sustainable projects. Without a doubt, engaging the contributions of youth in voluntary civil society work means injecting the institution with new energy that ultimately elevates institutional efficiency, in general.”



Dr. Omar Naeem Abdulhadi

Founder and Chairman, Arab Center for Engineering Studies (ACES); Taawon Life Member since 1991.



“Taawon is a true force for change in Palestine fuses a profound vision with purposeful field work to empower communities and build a sustainable future. Since joining, I have been inspired by the tangible impact of its programs and initiatives, starting from youth empowerment and strengthening local capacity to opening new horizons for innovation and development. Taawon is more than just an institution; it is a platform that ignites passion, fosters engagement, and transforms every initiative into lasting impact for Palestinian communities.”



Ziad Sobhi Anabtawi

Chairman and General Director, Al’Ard Group, Taawon General Assembly Member since 2020.



“In a world that is crowded with institutions and initiatives, very few are able to stand out for their values, authenticity, and leadership. From this point, I take immense pride in my affiliation with Taawon, a prestigious non-government organization that embodies these qualities and remains committed to supporting socio-economic development of individuals and civil society organizations.

It also looks towards the future by embracing inclusion, inspiring the new generation, and enhancing social innovation to guarantee the sustainability of its mission and impact.”



Samar Al-Shurafa

Taawon General Assembly Member since 2022; Member of the Governance, Membership, and Nominations Committee (current term, since 2025).



“This year I joined Taawon and although I was already aware of the great work it does for Palestine, I couldn’t have imagined the depth of its impact or the level of commitment and humanity behind its work. Taawon works on a daily basis to make tangible improvements in people’s lives.

I feel grateful to be part of a community built on the values of compassion, dignity, and giving. Through my experience with Taawon, I realized that true change is driven by those who have strong beliefs and act boldly.”



Yasmeen Qaddumi

Qaddumi Foundation, Taawon Youth Member since 2025, Member of the Youth and Sustainability Committee.



“For decades, Taawon has been present where it is most needed by supporting Palestinian communities in Palestine and Lebanon through sustainable humanitarian and development work, with a clear focus on youth empowerment.

Through my affiliation with Taawon, I had the opportunity to remain closely connected to my roots and to work within an environment that is based on the shared values of integrity and a genuine commitment to giving. This experience also gave me the opportunity to contribute to several programs and witness their impact firsthand.

I look forward to continuing my engagement with Taawon and supporting its mission in the coming years.”

Amr Ghabeish

International Operations Manager, BAUER GmbH; Taawon Youth Member since 2025; Member of the Governance, Membership, and Nominations Committee; Member of the Youth and Sustainability Task Force; Member of the Culture and Cooperation Task Force; Member of the Institutional Performance and Efficiency (IPE) Task Force; Leader of the WAY Program since 2017, and Program Chair for the year 2019.



“Taawon, with its members and staff, represents the very best of Palestine in terms of professionalism, organization, commitment, and success. It stands as an example of individuals who have dedicated their efforts to supporting our Palestinian people and strengthening perseverance on their land on the path towards freedom and liberation.



Working with the institution to achieve its goals is a source of immense pride and honor.”

Jamal Abu Ali

Senior Counsel, Cleary Gottlieb Steen & Hamilton LLP; Taawon Member since 2008; Board of Directors Member (2017–2025).



Implementing Partners... the Power of Collective Impact



Implementing partners are the cornerstone of Taawon's programs on the ground, as they embody the values of effective partnership and joint action. Through their expertise and dedication, they contribute to ensuring that impact effectively reaches the targeted communities.



Our partnership with Taawon strengthened our capacity to provide a more integrated and effective humanitarian response for orphans. It also contributed to delivering sustainable impact that extends from meeting basic needs to strengthening institutional operations and the quality of services.

Dr. Ali Mansour, President of Save the Children – Palestine, Gaza.



At Fares Al-Arab Foundation, we are proud of our partnership with Taawon because with this partnership, we turn our goals into tangible impact on the ground to support communities affected by the consequences of war. Taawon topped these efforts with an even greater service, supporting children orphaned by the aggression through the NOOR Orphan Care Initiative.

Zuhair Madi, Executive Director of the Fares Al-Arab Foundation



Despite security challenges and movement restrictions, working with Taawon was a rewarding and well-organized experience. The program helped restore historic buildings while also restoring hope for residents, reaffirming that investing in old cities is ultimately an investment in people and in the memory of the city. I am proud to have been part of this effort and grateful for the trust and continued support.

Eng. Alaa Naser Al-Din, Contractor, Old Cities Revitalization Program



For over twenty years Taawon has been a genuine partner helping create hope in the Gaza Strip through its development and relief projects, youth employment, and its pioneering support of the NOOR Orphan Care Program. Taawon embodies the model of a committed national institution that places the Palestinian people at the heart of its mission.

Eng. Hussein Murtaja, Executive Director, Gaza Culture and Development Group

Major Partners

Jerusalem

Jerusalem Waqf and Al-Aqsa Mosque Affairs Department

Faisal Hussein Foundation

Abnaa Al-Quds Club

The Civic Coalition for Palestinian Rights in Jerusalem

Union of Charitable Societies - Jerusalem

Edward Said National Conservatory of Music

Beit Al-Zahra

Burj Al-Luqluq Social Center Society

Siraj Association

Dar Al-Tifel Al-Arabi

Riyad Al-Aqsa Schools

Arab Counseling Center for Education

Musawa Center

Yabous Cultural Centre

Augusta Victoria Hospital

Makassed Islamic Charitable Society Hospital

Jerusalem Youth Cultural Forum

Al-Quds University – Abu Dis

Jerusalem Directorate of Education

Jerusalem Chamber of Commerce and Industry

Community Action Center (CAC)

Custody of the Holy Land

Terra Santa School

Frères High School

Al Nayzak Organization for Supportive Education and Scientific Innovation

 **West Bank**

Al-Awda Center for Childhood and Youth

Partners for Sustainable Development (PSD)

Union of Charitable Societies – Jerusalem (UCS)

Agricultural Development Association - PARC

The Palestinian Center for Policy Research and Strategic Studies - MASARAT

Palestinian Association for Cultural Development (Nawa)

Palestine Red Crescent Society

Al Quds University

An-Najah National University

Patients Friends Benevolent Society - Al-Amal Hospital

Seeds For Development and Culture

Palestinian Hydrology Group (PHG)

Land Research Center (LRC)

Al-Harah Theater

Palestine Red Crescent Society - Nablus Branch

Health, Development, Information and Policy Institute (HDIP)

Institute for Palestine Studies

A.M. Qattan Foundation

Tamer Institute for Community Education

Wiki Palestine

Cooperation for Community Development Association

Ministry of Education and Higher Education (MoEHE)

Ministry of Social Development (MoSD)

Ministry of Labour (MoL)

Palestinian Vision Organization

Al Mahatta Association for Empowerment and Development - Jenin

Women Work Association for Training and Rehabilitation (AOWA)

Nablus Municipality

Ministry of Tourism and Antiquities

Jenin Municipality Public Library

Mosaic Centre Jericho

Riwaq- Centre for Architectural Conservation

Hebron Rehabilitation Committee

Centre for Cultural Heritage Preservation - CCHP

The Palestine Academy for Science and Technology

 **1948 areas**

Arab Culture Association



 **Gaza Strip**

Future Association For Development and Environment

Co-Operative Agricultural Association of Beit Hanonun - Gaza (CAAB)

University College of Applied Sciences (UCAS)

Al Majed Institution for Rehabilitation

AL-Azhar University - Gaza

Atfaluna Society for Deaf Children

The Palestinian Medical Relief Society (PMRS)

The Society of Women Graduates (SWG)

AWDA Health & Community Association

Palestine Save the Children Foundation

Beit Lahia Development Association (BLDA)

Abdel Shafi Community Health Association

(ACHA)

Fares Al-Arab for Development and Charity Works

Al-Tawasol Forum Society (TFS)

Natuf Organization for Environment & Community Development

Gaza Culture and Development Group (GCDG)

Women Programs Centre - Rafah

The Islamic University of Gaza (IUG)

Al-Aqsa University

Ard El Insan Palestinian Benevolent Association

Juzoor for Health and Social Development

Gaza Community Mental Health Programme (GCMHP)

A.M. Qattan Foundation

Caritas Jerusalem

Palestinian Environmental Friends Association (PEF)



 **Lebanon**

Al Izza Educational and cultural Association

Almobader Association

Ahlam Lajea Association

Association Najdeh – Lebanon

Community-Based Rehabilitation Association

Children and youth center

Fraternity Association for Social and Cultural Work

General Union of Palestinian Women

Ghassan Kanafani Cultural Foundation

Health Care Society

Human Call Association

Human development center

Jannat Al-Ibdaa Association

Just Childhood

Mousawat Organization

Palestinian Students' Fund

Palestinian Red Crescent Society

Peace for You Association

Sanad Organization

Social Support Society

Saint Joseph University of Beirut -Institut Libanais d'Educateurs

The Arab Resource Centre for Popular Arts

The National Institution of Social Care and Vocational Training –
BeitAtfalAssumoud

Unite Lebanon Youth Project



Taawon Donors... Partners in Sustainable Impact



Our partnerships with donor organizations are the cornerstone in expanding the impact of our programs and strengthening sustainability. We work with partners that believe in the role of development in supporting the resilience of the Palestinian people. Through this cooperation, we have been able to reach the most vulnerable groups to deliver distinctive interventions that contribute to improving the quality of life and building a more stable future.

Thank you for making a difference in thousands of lives.

“I ran a half marathon in Leeds, UK and raised funds for Gaza. My heart is with you.”

NOOR Initiative donor



“Our partnership with Taawon stems from a shared belief that education is one of the most sustainable pathways to support Palestinian communities. By eliminating the financial burdens on students, we not only empower them to complete their education but we also contribute to strengthening the resilience of their communities in light of the difficult circumstances. Taawon is distinguished for its integrity, transparency, and intricate understanding of the local needs, which makes this partnership an impactful model for delivering long-term impact.”

Dr. Tariq Khalifa, President of the Canadian Palestinian Professional Foundation (CPPF)



“Through its continuous work, Taawon has proven its ability to consistently respond to the needs of Palestinians in the West Bank, Gaza Strip, and Jerusalem. It has been a model partner, utilizing its expertise, knowledge, and firm commitment to humanitarian principles to serve Palestinian communities. Excellence is not achieved overnight; it is built through consistency and commitment.”

Frederik Feifer Jensen, International Program Coordinator, Danish Muslim Aid



“Malaysia stands firmly beside the Palestinian people and our partnership with Taawon reflects our shared commitment to justice, dignity, and delivering sustainable support to communities on the ground.”

Embassy of Malaysia in Amman



“We are very proud of our partnership with Taawon over the past two years. The widespread impact of the institution’s work across Palestine reflects the deep commitment and dedication of its team. Furthermore, the expertise and knowledge that Taawon continuously shared with us has been of immense value, and we look forward to continuing this partnership.”

Choose Love Team



“It was wonderful working with Taawon during the year 2025. Together, we delivered primary healthcare services and food assistance to displaced people in the Gaza Strip, in addition to implementing interactive activities for youth in the West Bank.”

Colin Lee, Director of International Programs, GOAL

Major Donors and Partners

Entities and individuals that made distinctive contributions in supporting Taawon's strategic direction and programs.

 <p>الصدق العربي للإيماء الاقتصادي والاجتماعي</p> <p>Arab Fund for Economic and Social Development</p>	 <p>Kingdom of the Netherlands</p> <p>Netherlands Representative Office</p>
 <p>بنك فلسطين BANK OF PALESTINE</p> <p>Bank of Palestine</p>	 <p>Arab Center for Research and Policy Studies</p>
 <p>Plan International</p>	 <p>United Nations Children's Fund (UNICEF)</p>

 <p>DANISH MUSLIM AID</p> <p>Danish Muslim Aid</p>	 <p>PALESTINIAN AMERICAN MEDICAL ASSOCIATION (PAMA)</p> <p>Palestinian American Medical Association -PAMA</p>
 <p>Abdulla Al Ghurair Foundation</p>	 <p>The Big Heart Foundation</p>



Supporters and Partners

Entities and individuals that contributed to supporting various Taawon activities and programs this year.

- Taawon Welfare Association UK
- Choose Love
- United Nations Development Programme (UNDP)
- Munib and Angela Masri Foundation
- Islamic Development Bank
- United Nations Office for the Coordination of Humanitarian Affairs (OCHA)
- GOAL Global
- Canadian Palestinian Professional Foundation (CPPF)
- Firdaous Charity - France
- Friends of Taawon - United States
- Consolidated Contractors Company
- Arab Islamic Bank
- Embassy of Malaysia - Amman
- German International Cooperation (GIZ)
- Fundación Palestina Belén 2000
- Shalima Foundation
- Hani Al-Shawa Foundation for Community Development

- British Society for Middle Eastern Studies (BRISMES)
- MYRIAD Canada Foundation
- Darwish Holding QA
- Al Fardan Group
- HBK Investments Advisory SA
- Friends of Birzeit University
- Bank of Jordan
- Dar Al-Handasah
- Ooredoo Palestine
- Doha Insurance Group
- United Nations Relief and Works Agency for Palestine Refugees in the Near East (UNRWA)
- Tamari Foundation
- British Council
- Palestinian Red Crescent Society
- Galilee Foundation
- UN-Habitat

Financial Statements





As part of an audit in accordance with ISA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Taawon's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Taawon's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Taawon to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Those Charged with Governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ernst & Young – Middle East
License # 206/2012

Sa'ed Abdallah

Ernst & Young

Sa'ed Abdallah
License # 105/2003

Ramallah - Palestine
May 19, 2026



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Independent Auditor's Report To Members of General Assembly of Welfare Association

Opinion

We have audited the financial statements of Welfare Association (Taawon), which comprise the statement of financial position as at December 31, 2025, the statement of activities and changes in net assets and the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Taawon as of December 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IASB).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISA). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of Taawon in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – War on Gaza strip

We draw attention to Note (27) to the accompanying financial statements, which relates to the war on Gaza Strip and the measures taken by management to mitigate its consequences on Taawon. Our opinion is not modified with respect to this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Taawon's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Taawon or to cease operations, or has no realistic alternative but to do so.

Those Charged with Governance are responsible for overseeing Taawon's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A branch of a member firm of Ernst & Young Global Limited

Welfare Association (Taawon)

Statement of Activities and Changes in Net Assets For the year ended December 31, 2025

	Notes	2025 U.S. \$	2024 U.S. \$
Grants and other contributions			
Deferred contributions recognized	15	34,789,489	25,227,353
Deferred revenues recognized	4	319,804	319,804
Unrestricted contributions	16	5,164,708	1,504,431
		<u>40,274,001</u>	<u>27,051,588</u>
Program costs and administration expenses			
Program costs	17	(36,702,098)	(27,688,722)
Administrative expenses			
General and administrative expenses	18	(1,476,999)	(1,652,041)
Provision for expected credit losses	8	(471,772)	(587,220)
Depreciation of property and equipment	3	(122,905)	(141,516)
		<u>(38,773,774)</u>	<u>(30,069,499)</u>
Other gains and losses			
Net investment portfolio gains	19	9,596,949	6,421,630
Finance cost		(8,596)	(12,724)
Currency exchange		(7,794)	(83,760)
Other gains (losses), net	20	280,936	(250,236)
		<u>9,861,495</u>	<u>6,074,910</u>
Increase in net assets		<u>11,361,722</u>	<u>3,056,999</u>
Net assets, beginning of the year		50,947,082	46,890,083
Transfer to the Reserves fund	11	250,000	1,000,000
Change in fair value through other comprehensive income items	5	1,339	-
Net assets, end of the year		<u>62,560,143</u>	<u>50,947,082</u>

Welfare Association (Taawon)

Statement of Financial Position As of December 31, 2025

	Notes	2025 U.S. \$	2024 U.S. \$
Assets			
Non-current Assets			
Property and equipment	3	353,557	447,558
Property of the Palestinian Museum	4	17,491,251	18,062,875
Financial assets at fair value through other comprehensive income	5	2,501,339	-
Investment properties	6	3,864,164	3,780,158
		<u>24,210,311</u>	<u>22,290,591</u>
Current Assets			
Contributions receivable	7	29,033,758	26,742,783
Other current assets	8	2,374,815	449,361
Financial assets at fair value through profit or loss	9	54,382,773	46,744,194
Cash and deposits at banks	10	21,610,594	21,093,936
		<u>107,401,940</u>	<u>95,030,274</u>
Total Assets		<u>131,612,251</u>	<u>117,320,865</u>
Net Assets and Liabilities			
Net Assets			
Unrestricted net assets	11	1,596,193	1,605,974
Change in financial assets at fair value		1,339	-
Reserves fund	11	60,962,611	49,341,108
Total Net Assets		<u>62,560,143</u>	<u>50,947,082</u>
Non-current Liabilities			
Provision for employees' benefits	12	1,424,499	1,535,745
Long term portion of lease liability	13	221,987	313,655
Deferred revenues	4	9,755,444	10,075,248
		<u>11,401,930</u>	<u>11,924,648</u>
Current Liabilities:			
Current portion of lease liability	13	95,263	85,317
Accounts payable, accruals and other provisions	14	1,051,176	5,299,056
Deferred contributions	15	56,503,739	49,064,762
		<u>57,650,178</u>	<u>54,449,135</u>
Total Liabilities		<u>69,052,108</u>	<u>66,373,783</u>
Total Net Assets and Liabilities		<u>131,612,251</u>	<u>117,320,865</u>

